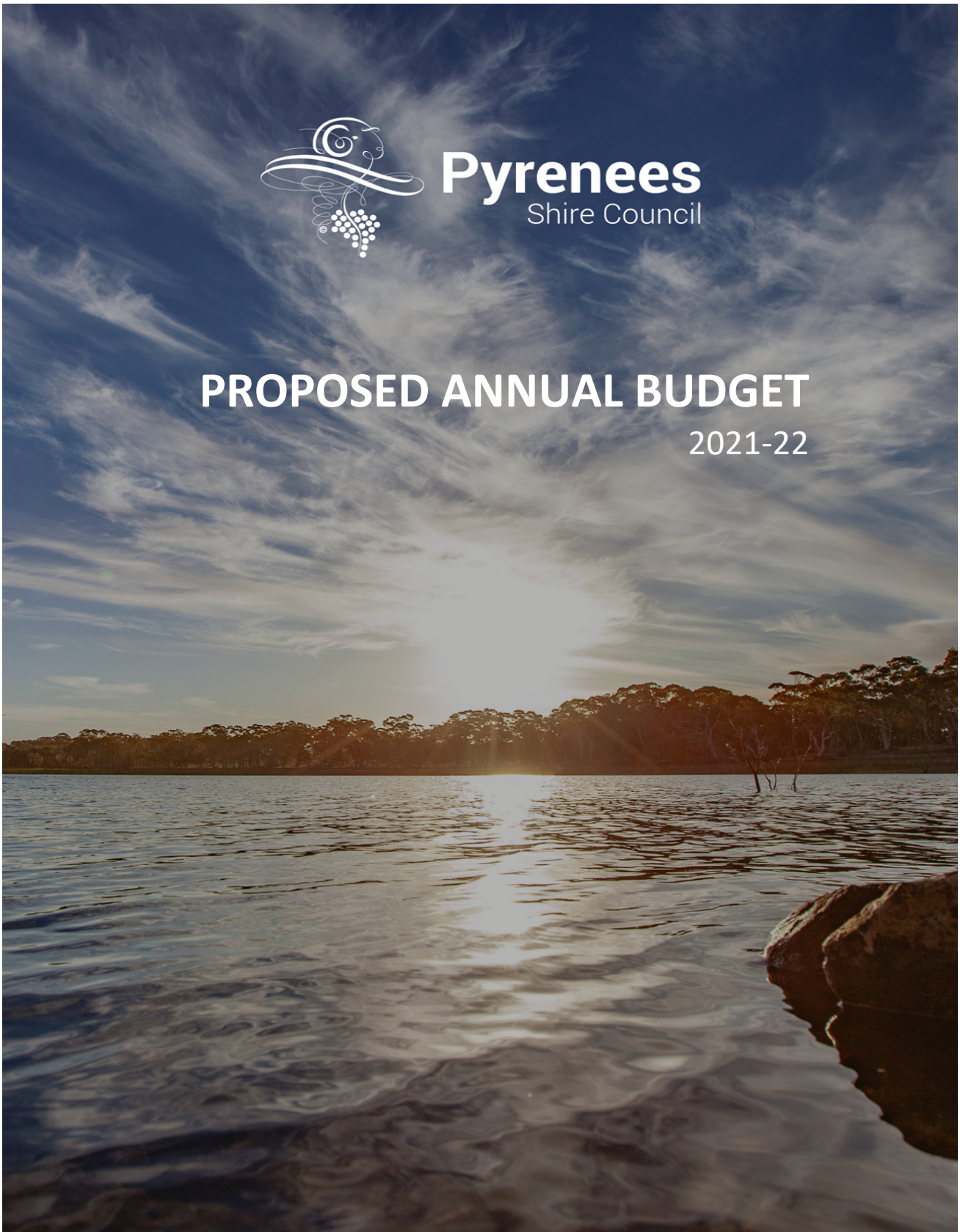




**Pyrenees**  
Shire Council

# PROPOSED ANNUAL BUDGET

2021-22



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## Mayor and CEO's introduction

The Councillors and I are pleased to release to the Community the Draft Budget 2021/22, the first of Council's four-year term. The budget details the resources required over the next year to fund the large range of services we provide for our community. It also includes details of proposed capital expenditure allocations to improve and renew our Shire's physical infrastructure, buildings and operational assets as well as funding proposals for a range of operating projects.

A great deal of work has been undertaken to find cost savings and this is reflected in the budget. Rate increases have been capped 1.5% in line with the Victorian Government's Fair Go Rates System. Despite the financial challenge this poses, Council is determined to maintain current services, while working within the cap.

Council is currently working towards developing a new Vision and new Council Plan, extensive Community Consultation is being carried out to inform these documents. Until the new Council Plan is in place (due October 2021), Council continues to work towards the achievement of the five strategic objectives of the Revised Council Plan 2017-2021:

- Roads and Townships
- Relationships and Advocacy
- Community Connection and Wellbeing
- Financially Sustainable, High Performing Organisation
- Development and Environment

The Draft Budget includes Capital Works of \$9.14M including:

- Gravel Road Re-sheets \$957,000
- Reseals at various locations \$849,000
- A targeted \$3.3M program for Bridge and Major Culvert renewal, focussed on opening up transport connections throughout the Shire.
- Roads to Recovery funded works of \$1.39M
- Local Roads and Community Infrastructure Program- Phase 2 projects \$1.1M
- Refurbishment of the Senior Citizens Centre in Beaufort \$70,000

The 2020/21 budget has been prepared in line with Council's Draft Revenue and Plan.

Council's waste management service is fully funded by waste service charges. The 2021/22 Charge includes additional costs related to Kerbside collection and disposal of Glass, an extension of Kerbside Collection Services within the Shire, and an increase to the EPA Levy.

Property revaluations are now done annually and, although Council's rate increase is 1.50%, actual rate increases of individual properties are impacted by changes in property valuations with individual rate increases dependent on relativity to average valuation increases across the municipality. This means that if your property value increased by more than the average property value increase for the Shire, then your rates will increase by more than 1.50%; however, if your property value increased by less than the average property value increase for the Shire, your rates will increase by less than 1.50% and may in fact reduce from the previous year.

**Cr Damian Ferrari**  
**Mayor**

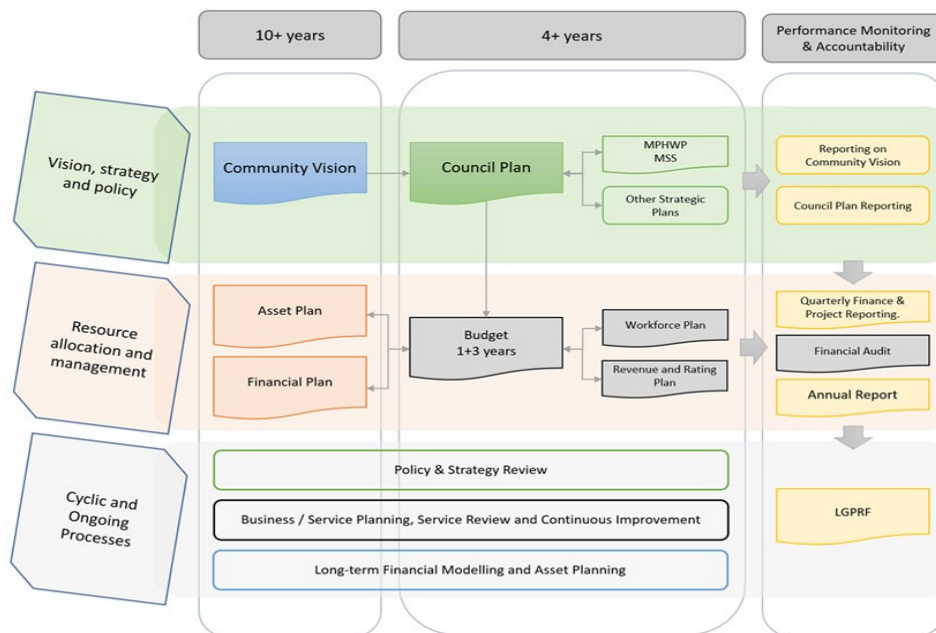
**Jim Nolan**  
**Chief Executive Officer**

## 1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term ( Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a councils adopted Community Engagement Policy and Public Transparency Policy.

## 1.2 Our purpose

### Our vision

**“We want the Pyrenees Shire to be a healthy, vibrant, prosperous and connected community.”**

Pyrenees Shire Council seeks to create an environmentally sustainable and liveable Shire that will continue to provide a range of opportunities and choices for a diverse and prosperous community.

### Our mission

The role Pyrenees Shire Council will take to achieve this vision is to:

- Provide quality road and built infrastructure for the community
- Work with others to provide services to maintain the wellbeing of the community, and
- Operate an efficient, forward looking organisation.

As an innovative and accountable organisation, Pyrenees Shire Council will promote vibrant democracy and provide high-quality services.

### Our values

Pyrenees Shire Council has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all Pyrenees Shire Council staff practise the following organisational values enhances the quality of this partnership:

- **Service** - Our citizens, community and service users are the focus of all our actions
- **Accountability** - We are responsible for our actions, which are open to review
- **Innovation** - We encourage and seek new ideas in finding solutions
- **Teamwork** - We share our skills, knowledge and experience as part of a team and work together towards achieving Council's goals
- **Recognition** - We promote the achievements and efforts of others
- **Safety** - We look after our environment and the welfare of others
- **Integrity** - We are open and honest and work to the best of our ability
- **Respect** - We acknowledge the opinions of others and their rights and differences.

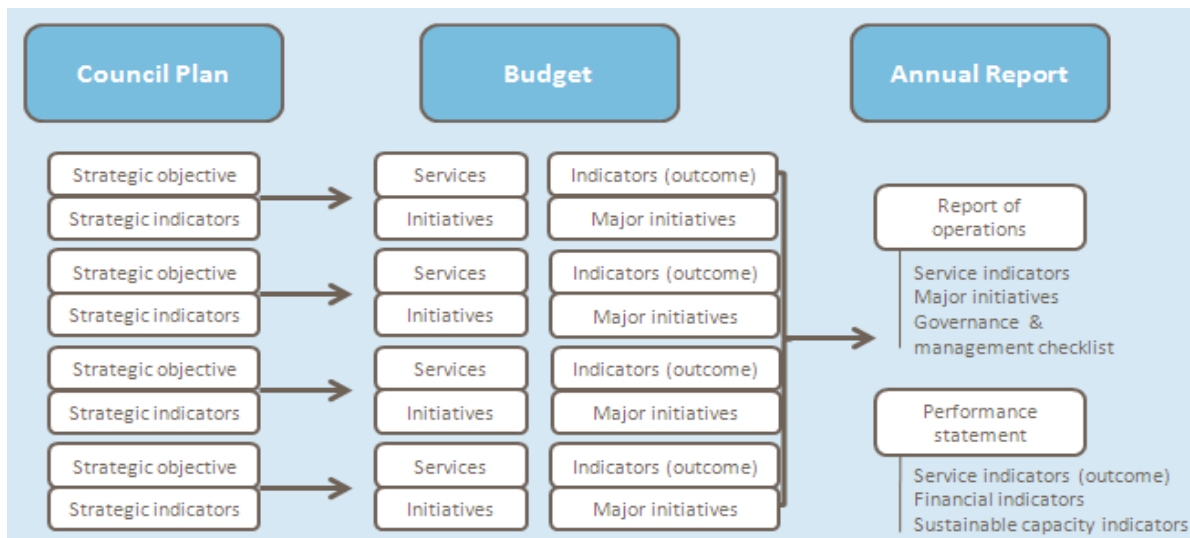
## 1.3 Strategic objectives

Council delivers activities and initiatives under 38 major strategies. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the 2017-2021 years. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Roads and Townships	We will plan, manage, maintain and renew infrastructure in a sustainable way that responds to the needs of the community.
2. Relationships and Advocacy	We will build and maintain effective relationships with community, government and strategic partners, and advocate on key issues.
3. Community Connection and Wellbeing	We will engage with communities to provide responsive, efficient services that enhance the quality of life of residents and promote connected, active and resilient communities.
4. Financially Sustainable, High Performing Organisation	Our organisation will respond to community needs, attend to our core business, and strive for excellence in service delivery in an ethical and financially responsible manner.
5. Development and Environment	We will undertake forward planning, and facilitate growth in our local economy while protecting key natural and built environmental values.

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Jobs, Precincts and Regions

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold and underlined** in the following sections.

## 2.1 Strategic Objective 1. Roads and Townships

To achieve our objective of Roads and Townships, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Road maintenance	This service is responsible for the maintenance of Council's <b>road</b> network.	2,861 -2,278 <b>583</b>
Depreciation	This is the non-cash charge that reflects the value of the Council assets base that is consumed each year. The majority of this figure relates to Council's road network.	6,471 0 <b>6,471</b>
Traffic and Transportation Services	This service provides strategic planning, policy development and day to day management of traffic and transport related issues in Council. The unit also implements Local Area Traffic Management schemes and assistance with implementation of the Road Safety Strategy.	1,010 -9 <b>1,001</b>
Recreation, public halls and parks and reserves	This service provides swimming <b>pool facilities</b> services at three locations, public halls, parks and gardens and provides a customer focused service that caters for the cultural, educational and recreational needs of residents and provides a focal point for the community where they can meet, relax and enjoy the facilities and services offered. Parks Management provides management and implementation of open space strategies and maintenance programs. Parks and gardens maintenance provides management of all parks and gardens.	780 -38 <b>742</b>
Facilities maintenance	This service includes the building maintenance for facilities that provide an extensive range of recreational programs and opportunities accessible to individuals of all ages, gender and abilities.	193 0 <b>193</b>
Public conveniences	This service provides Council with public convenience facilities throughout the Shire.	68 0 <b>68</b>

### Initiatives

- 1) Work with appropriate authorities to prepare flood plans and/or drainage plans for Raglan, Avoca, Amphitheatre and Natte Yallock.
- 2) Improve township amenity by increased level of maintenance at town entrances by street tree replacement planting, better signage and use of Graded Aggregate Total Treatment (GATT) seals.
- 3) Review Council's Service and Asset Management Plans.
- 4) Deliver road and asset renewal programs.
- 5) Undertake two internal audits per annum on compliance with the Road Management Plan.

### Major Initiatives

- 6) Implement the Gravel Road Strategy.
- 7) Undertake condition assessments of the asset class - Buildings.
- 8) Implement initiatives contained in township framework plans.

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Roads and Townships	Satisfaction	Satisfaction with sealed local roads	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Pool Facilities	Utilisation	Utilisation of pool facilities	Number of visits to pool facilities / Municipal population

**2.2 Strategic Objective 2. Relationships and Advocacy**

To achieve our objective of Relationships and Advocacy, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

**Services**

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Councillors, Chief Executive and Governance	This area of <b>governance</b> includes the Mayor, Councillors, Chief Executive Officer and Governance Team and associated support which cannot be easily attributed to the direct service provision areas.	951 0 <b>951</b>
Customer & Civic Services	This service provides a range of statutory and corporate support services and acts as the main customer interface with the community. Services include the coordination of financial management, insurance, revenue management, audit, records and information management and office support services at the Council Offices.	6,060 -6,177 <b>(117)</b>

**Initiatives**

- 1) Work with CVRC to develop a strategy and deliver shared services.
- 2) Implement the Community Engagement Strategy.

**Major Initiatives**

- 4) Advocate to government on key projects and issues important to our community including:
  - Beaufort Bypass
  - Moonambel Water
  - Roads to Recovery Funding
  - Improved Telecommunications
- 5) Develop and foster strategic partnerships by actively engaging with:
  - Sector peak bodies
  - Business Associations
  - Industry Sector Bodies
  - Regional Bodies
- 6) Frontline services transformation project with a focus on providing a better service to our communities.

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Relationships and Advocacy	Satisfaction	Satisfaction with Council decisions	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community.



### 2.3 Strategic Objective 3. Community Connection and Wellbeing

To achieve our objective of Community Connection and Wellbeing we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### Services

Business area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Aged & Disability Services	This service provides a range of <b>home and community care</b> services for the aged and disabled including home delivered meals, personal care, transport, respite care, home modifications and senior citizen clubs.	1,410 -994 <b>416</b>
Family Services	This service provides family oriented support services including <b>maternal and child health</b> , youth services, immunisation and health and safety.	375 -290 <b>85</b>
Library Services	This service provides public <b>library</b> services at three locations and provides a customer focused service that caters for the cultural, educational and recreational needs of residents and provides a focal point for the community where they can meet, relax and enjoy the facilities and services offered.	175 -125 <b>50</b>
Admin and other	General administration and other expenditure items in this program area.	85 -1 <b>84</b>
Animal control	This service provides the <b>animal management</b> services of the Shire. It maintains and improves the health and safety of people, animals and the environment by providing animal management services including a cat trapping program, a dog and cat collection service, a lost and found notification service, a pound service, a registration and administration service, an afterhours service and an emergency service. It also provides education, regulation and enforcement of the General Local Law and relevant State legislation.	264 -132 <b>132</b>
Environmental Health	This service protects the community's health and well-being by coordinating <b>food safety</b> support programs, Tobacco Act activities and smoke free dining. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	236 -76 <b>160</b>
Community grants	Council conducts two rounds of community grants each year. This service combines a wide range of opportunities for the community to apply for grants for a variety of projects which contribute to the general well being of the community.	84 0 <b>84</b>
Community action plans	This service assists with the preparation of the community action plans.	0 0 <b>0</b>
Disaster Management	This service facilitates the emergency preparedness and fire management services of the Council. This includes the roadside slashing program that occurs each year, the fire prevention officer's role and the emergency preparedness staff .	355 -92 <b>263</b>

#### Initiatives

- 1) Continue to use Community Action Plans to inform decision making and Council priorities.
- 2) Continue to participate and promote Communities of Respect and Equality (CoRE).
- 3) Participate in the Children and Youth Area Partnership.
- 4) Implementation of the key priorities from the Health and Wellbeing Plan.

**Major Initiatives**

- 5) Construction of the Lexton Community Hub
- 6) Implement the 3 initiatives under the Activate Avoca Program
- 7) Construction of the Snake Valley skatepark, Avoca inclusive playspace and Carngham Recreation Reserve female friendly facilities.
- 8) Implementation of the key priorities from the Recreation Strategy.

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Maternal and Child Health (MCH)	Participation	Participation in MCH key ages and stages visits (Percentage of children attending the MCH key ages and stages visits)	Number of children who attend MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH key ages and stages visits by Aboriginal children (Percentage of Aboriginal children attending the MCH key ages and stages visits)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Animal Management	Health and safety	Animal management prosecutions	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

## 2.4 Strategic Objective 4. Financially Sustainable, High Performing Organisation

To achieve our objective of becoming a High Performing Organisation we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
People and Culture	This service provides the recruitment, training, performance evaluation and departure of Council staff.	178 0
		<b>178</b>

### Initiatives

- 1) Undertake two internal audits per year.
- 2) Continuously improve organisational processes by reviewing and mapping two processes per year to eliminate waste and inefficiency.
- 3) Conduct an annual staff satisfaction survey and action plan.
- 4) Monitor and report on our performance in responding to Customer Action Requests against agreed standards.

### Major Initiatives

- 5) Undertake two service reviews per year.
- 6) Develop an employee performance review process that incorporates self-assessment and peer review.
- 7) Develop an annual corporate training program.
- 8) Implementation of a new staff annual review process.
- 9) Continuation of the workforce plan.
- 10) Finalise Enterprise Bargaining Agreement (EBA) negotiations.

## 2.5 Strategic Objective 5. Development and Environment

To achieve our objective of Development and Environment, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Caravan parks	This service provides caravan park facilities for residents and visitors to the municipality.	234 -268 <b>(34)</b>
Information centres	This service provides, supports and maintains reliable and cost effective visitor information facilities and infrastructure to Council.	359 -41 <b>318</b>
Economic development	This service provides Council with general <b>economic development</b> services, community building, events management, tourism, sponsorship, contribution towards state funded initiatives and promotional activities throughout the Shire.	727 -22 <b>705</b>
Planning	This <b>statutory planning</b> service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme as well as preparing major policy documents shaping the future of the Shire. It also prepares and processes amendments to the Council Planning Scheme and carries out research on demographic, urban development, economic and social issues affecting Council.	667 -141 <b>526</b>
Waste Management Services	This service provides <b>waste collection</b> including kerbside rubbish collections of garbage, hard waste and green waste from households and some commercial properties in Council. It also provides street litter bins throughout the Shire. The net surplus here is used to fund \$59,000 of Transfer Station Upgrade capital works.	1,724 -1,873 <b>(149)</b>
Environmental Planning	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. It also provides roadside weeds and pest animal management programs.	278 -56 <b>222</b>
Building Services	This service provides statutory building services to the community including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	218 -48 <b>170</b>

### Initiatives

- 1) Support investigation and delivery of effective sustainability projects in partnership with Central Victorian Greenhouse Alliance
- 2) Build on opportunities for growth in the agricultural sector identified in the Ballarat Region Line of Sight Project.
- 3) Implement the new Local Laws which protect amenity and environmental values.
- 4) Review and implement the Pyrenees Domestic Wastewater Management Plan.
- 5) Implement actions contained in Council's Tourism Strategy.
- 6) Develop and implement a strategic planning program including further Planning Scheme amendments to improve its effectiveness.
- 7) Facilitate key water infrastructure projects including Moonambel water supply and Beaufort recycled water project.
- 8) Work with Grampians Wimmera Mallee Water (GWM) to develop the East Grampians water project.

**Major Initiatives**

- 9) Undertake further planning scheme amendments to improve its effectiveness.
- 10) Implement actions contained in Council's growth Strategy including construction of Stage 4 & 5 of Correa Park Estate in Beaufort.
- 11) Facilitate and undertake the following integrated water management project -  
\* Beaufort Recycled Water - Complete detailed design - Lead Council is Pyrenees Shire Council
- 12) Undertake renewable energy project including the first stage of the straw to energy project.
- 13) Undertake sustainability projects including the Local Government Energy Saver Program.

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were upheld in favour of the Council)  # VCAT = Victorian Civil and Administrative Tribunal	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application/ Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100

**2.6 Reconciliation with budgeted operating result**

	Net Cost \$'000	Expenditure \$'000	Revenue \$'000
Roads and Townships	(9,058)	(11,383)	2,325
Relationships and Advocacy	(834)	(7,011)	6,177
Community Connection and Wellbeing	(1,274)	(2,984)	1,710
Financially Sustainable, High Performing Organisation	(178)	(178)	0
Development and Environment	(1,758)	(4,207)	2,449
<b>Total services and initiatives</b>	<b>(13,102)</b>	<b>(25,763)</b>	<b>12,661</b>
Other non-attributable	0		
<b>Deficit before funding</b>	<b>(13,102)</b>		
<b>Funding sources:</b>			
Rates	10,301		
Capital grants	4,718		
<b>Gain on asset sales</b>	<b>(40)</b>		
<b>Total funding sources</b>	<b>14,979</b>		
<b>Surplus for the year</b>	<b>1,877</b>		

### **3. Financial statements**

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projection to 2024/25.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

## Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Projections 2022/23 2023/24 2024/25 \$'000		
	Notes					
<b>Income</b>						
Rates and charges	4.1.1	11,555	12,174	12,405	12,651	12,902
Statutory fees and fines	4.1.2	208	225	228	231	235
User fees	4.1.3	766	824	836	849	861
Grants - Operating (recurrent)	4.1.4	3,792	6,946	7,050	7,156	7,263
Grants - Operating (non-recurrent)	4.1.4	3,951	148	148	148	148
Grants - Capital (recurrent)	4.1.4	2,192	1,395	1,395	1,395	1,395
Grants - Capital (non-recurrent)	4.1.4	3,556	3,328	0	0	0
Contributions - cash	4.1.5	274	0	0	0	0
Contributions - non-monetary assets		0	0	0	0	0
Net gain on disposal of property, infrastructure, plant and equipment		34	(40)	(40)	(40)	(40)
Fair value adjustments for investment property		0	0	0	0	0
Interest on cash invested		60	30	30	30	30
Other income	4.1.6	275	159	162	164	167
<b>Total income</b>		<b>26,663</b>	<b>25,189</b>	<b>22,214</b>	<b>22,584</b>	<b>22,961</b>
<b>Expenses</b>						
Employee costs	4.1.7	(9,188)	(8,930)	(9,141)	(9,278)	(9,416)
Materials and services	4.1.8	(9,553)	(7,595)	(7,624)	(7,661)	(7,448)
Bad and doubtful debts		0	(30)	(30)	(30)	(30)
Depreciation	4.1.9	(6,270)	(6,471)	(6,633)	(6,798)	(6,968)
Amortisation - right of use assets	4.1.10	0	(13)	(13)	(13)	(13)
Borrowing costs		0	0	0	0	0
Finance Costs - Leases		0	(6)	(6)	(6)	(6)
Other expenses	4.1.12	(274)	(265)	(269)	(273)	(277)
<b>Total expenses</b>		<b>(25,285)</b>	<b>(23,310)</b>	<b>(23,716)</b>	<b>(24,059)</b>	<b>(24,158)</b>
<b>Surplus (deficit) for the year</b>		<b>1,378</b>	<b>1,879</b>	<b>(1,502)</b>	<b>(1,475)</b>	<b>(1,197)</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods:</b>						
Net asset revaluation increment /(decrement)		250	0	900	0	0
<b>Total comprehensive result</b>		<b>1,628</b>	<b>1,879</b>	<b>(602)</b>	<b>(1,475)</b>	<b>(1,197)</b>

**Balance Sheet**

For the four years ending 30 June 2025

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Projections		
			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	7,692	<b>7,192</b>	7,192	7,192	7,192
Trade and other receivables	1,043	<b>1,043</b>	1,043	1,043	1,043
Land held for resale	0	<b>0</b>	0	0	0
Other assets	1,040	<b>1,040</b>	1,040	1,040	1,040
<b>Total current assets</b>	<b>9,775</b>	<b>9,275</b>	<b>9,275</b>	<b>9,275</b>	<b>9,275</b>
<b>Non-current assets</b>					
Trade and other receivables	44	<b>44</b>	44	44	44
Property, infrastructure, plant and equipment	248,772	<b>251,200</b>	250,646	249,220	248,071
Right of Use Assets	29	<b>19</b>	9	0	0
<b>Total non-current assets</b>	<b>248,845</b>	<b>251,263</b>	<b>250,699</b>	<b>249,264</b>	<b>248,115</b>
<b>Total assets</b>	<b>258,620</b>	<b>260,538</b>	<b>259,974</b>	<b>258,539</b>	<b>257,390</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	4,923	<b>4,923</b>	4,923	4,923	4,923
Trust funds and deposits	148	<b>148</b>	148	148	148
Provisions	2,167	<b>2,167</b>	2,167	2,167	2,167
Lease liabilities	10	<b>10</b>	9	0	0
<b>Total current liabilities</b>	<b>7,248</b>	<b>7,248</b>	<b>7,247</b>	<b>7,238</b>	<b>7,238</b>
<b>Non-current liabilities</b>					
Provisions	188	<b>188</b>	188	188	188
Lease liabilities	21	<b>11</b>	0	0	0
<b>Total non-current liabilities</b>	<b>209</b>	<b>199</b>	<b>188</b>	<b>188</b>	<b>188</b>
<b>Total liabilities</b>	<b>7,457</b>	<b>7,447</b>	<b>7,435</b>	<b>7,426</b>	<b>7,426</b>
<b>Net assets</b>	<b>251,163</b>	<b>253,091</b>	<b>252,539</b>	<b>251,113</b>	<b>249,964</b>
<b>Equity</b>					
Accumulated surplus	92,348	<b>94,227</b>	92,724	91,249	90,051
Statutory reserve (recreational land)	9	<b>9</b>	9	9	9
Asset revaluation reserve	155,630	<b>155,630</b>	156,530	156,530	156,530
<b>Total equity</b>	<b>247,987</b>	<b>249,866</b>	<b>249,263</b>	<b>247,788</b>	<b>246,590</b>



## Statement of Changes in Equity

For the four years ending 30 June 2025

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2021 Forecast Actual</b>				
Balance at beginning of the financial year	246,359	90,970	155,380	9
(Deficit) for the year	1,378	1,378		
Net asset revaluation increment(decrement)	250		250	
<b>Balance at end of the financial year</b>	<b>247,987</b>	<b>92,348</b>	<b>155,630</b>	<b>9</b>
<b>2022 Budget</b>				
Balance at beginning of the financial year	247,987	92,348	155,630	9
(Deficit) for the year	1,879	1,879	0	0
Net asset revaluation increment(decrement)	0	0	0	0
<b>Balance at end of the financial year</b>	<b>249,866</b>	<b>94,227</b>	<b>155,630</b>	<b>9</b>
<b>2023</b>				
Balance at beginning of the financial year	249,866	94,227	155,630	9
(Deficit) for the year	(1,502)	(1,502)	0	0
Net asset revaluation increment(decrement)	900	0	900	0
<b>Balance at end of the financial year</b>	<b>249,263</b>	<b>92,724</b>	<b>156,530</b>	<b>9</b>
<b>2024</b>				
Balance at beginning of the financial year	249,263	92,724	156,530	9
(Deficit) for the year	(1,475)	(1,475)	0	0
Net asset revaluation increment(decrement)	0	0	0	0
<b>Balance at end of the financial year</b>	<b>247,788</b>	<b>91,249</b>	<b>156,530</b>	<b>9</b>
<b>2025</b>				
Balance at beginning of the financial year	247,788	91,249	156,530	9
(Deficit) for the year	(1,197)	(1,197)	0	0
Net asset revaluation increment(decrement)	0	0	0	0
<b>Balance at end of the financial year</b>	<b>246,590</b>	<b>90,051</b>	<b>156,530</b>	<b>9</b>

**Statement of Cash Flows**

For the four years ending 30 June 2025

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Projections		
			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>					
Rates and service charges	11,555	12,174	12,405	12,651	12,902
Statutory fees and fines	208	225	228	231	235
User charges	766	824	836	849	861
Grants - operating	7,743	7,094	7,198	7,304	7,411
Grants - capital	5,748	4,723	1,395	1,395	1,395
Contributions - cash	274	0	0	0	0
Interest on cash invested	60	30	30	30	30
Trust funds and deposits taken	25	26	27	28	29
Other receipts	275	159	162	164	167
Net GST refund	0	0	0	0	0
Employee costs	(9,188)	(8,930)	(9,141)	(9,278)	(9,416)
Materials and services	(9,553)	(7,595)	(7,624)	(7,661)	(7,448)
Trust funds and deposits repaid	(25)	(26)	(27)	(28)	(29)
Other payments	(274)	(265)	(269)	(273)	(277)
<b>Net cash provided by operating activities</b>	<b>4.4.1</b>	<b>7,614</b>	<b>5,220</b>	<b>5,412</b>	<b>5,860</b>
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(16,979)	(9,141)	(5,422)	(5,614)	(6,062)
Payments for land held for resale	0	0	0	0	0
Proceeds from sale of property, infrastructure, plant and equipment	2,703	202	202	202	202
Proceeds from sale of land held for resale	0	0	0	0	0
<b>Net cash used in investing activities</b>	<b>4.4.2</b>	<b>(14,276)</b>	<b>(5,220)</b>	<b>(5,412)</b>	<b>(5,860)</b>
<b>Cash flows from financing activities</b>					
Finance costs	0	0	0	0	0
Proceeds from borrowings	0	0	0	0	0
Repayment of borrowings	0	0	0	0	0
<b>Net cash used in financing activities</b>	<b>4.4.3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(6,662)</b>	<b>0</b>	<b>0</b>	<b>0</b>
Cash and cash equivalents at beginning of the financial year		<b>(500)</b>			
		14,354	7,192	7,192	7,192
<b>Cash and cash equivalents at end of the financial year</b>		<b>7,692</b>	<b>7,192</b>	<b>7,192</b>	<b>7,192</b>

**Statement of Capital Works**

For the four years ending 30 June 2025

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Projections		
			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Property</b>					
Land	242	100	0	0	0
Land improvements	1,096	0	0	0	0
<b>Total land</b>	<b>1,338</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	655	232	166	170	174
Building improvements	70	0	0	0	0
Leasehold improvements	0	0	0	0	0
<b>Total buildings</b>	<b>725</b>	<b>232</b>	<b>166</b>	<b>170</b>	<b>174</b>
<b>Total property</b>	<b>2,063</b>	<b>332</b>	<b>166</b>	<b>170</b>	<b>174</b>
<b>Plant and equipment</b>					
Plant, machinery and equipment	1,330	797	777	777	896
Fixtures, fittings and furniture	23	38	23	24	24
Computers and telecommunications	380	152	154	156	159
Library collection	56	24	24	24	24
<b>Total plant and equipment</b>	<b>1,789</b>	<b>1,011</b>	<b>978</b>	<b>981</b>	<b>1,103</b>
<b>Infrastructure</b>					
Roads	3,916	3,756	2,817	2,977	3,286
Bridges	2,543	2,950	762	777	784
Footpaths and cycleways	1,179	128	28	30	31
Drainage	429	594	599	604	609
Recreational, leisure and community	4,789	310	10	10	10
Waste management	59	60	62	64	66
Other	212	0	0	0	0
<b>Total infrastructure</b>	<b>13,127</b>	<b>7,798</b>	<b>4,278</b>	<b>4,462</b>	<b>4,786</b>
<b>Total capital works expenditure</b>	<b>16,979</b>	<b>9,141</b>	<b>5,422</b>	<b>5,613</b>	<b>6,063</b>
<b>Represented by:</b>					
New asset expenditure	4,206	106	6	6	6
Asset renewal expenditure	8,112	8,767	5,145	5,335	5,780
Asset expansion expenditure	0	0	0	0	0
Asset upgrade expenditure	4,661	268	271	273	276
<b>Total capital works expenditure</b>	<b>16,979</b>	<b>9,141</b>	<b>5,422</b>	<b>5,614</b>	<b>6,062</b>
<b>Funding sources represented by:</b>					
Grants	5,748	4,723	1,395	1,395	1,395
Contributions	274	0	0	0	0
Council cash	8,254	4,216	3,825	4,017	4,465
Asset Sales	2,703	202	202	202	202
<b>Total capital works expenditure</b>	<b>16,979</b>	<b>9,141</b>	<b>5,422</b>	<b>5,614</b>	<b>6,062</b>

**Statement of Human Resources**  
For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	9,188	<b>8,930</b>	9,141	9,278	9,416
Employee costs - capital	348	<b>358</b>	369	380	391
<b>Total staff expenditure</b>	<b>9,536</b>	<b>9,288</b>	<b>9,510</b>	<b>9,658</b>	<b>9,807</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	79.7	<b>92.9</b>	92.9	92.9	92.9
<b>Total staff numbers</b>	<b>79.7</b>	<b>92.9</b>	<b>92.9</b>	<b>92.9</b>	<b>92.9</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2021/22 \$'000	Comprises			
		Permanent Full Time \$'000	Part Time \$'000	Casual \$'000	Temporary \$'000
Aged Care Services	1,019	69	950	0	0
Assets	336	336	0	0	0
CEO & Council	441	340	101	0	0
Community Wellbeing	755	479	276	0	0
Corporate & Community Services	214	180	34	0	0
Director Assets & Development	218	184	34	0	0
Economic Development & Tourism	354	148	206	0	0
Engineering	318	318	0	0	0
Environment & Sustainability	87	0	87	0	0
Finance	573	481	92	0	0
Fire Management	81	81	0	0	0
Governance, Risk and Compliance	1,237	645	572	20	0
Information Technology	331	331	0	0	0
People & Culture	142	142	0	0	0
Planning & Development	980	748	198	34	0
Waste & Contracts	94	94	0	0	0
Works	1,750	1,722	28	0	0
<b>Total staff</b>	<b>8,930</b>	<b>6,298</b>	<b>2,578</b>	<b>54</b>	<b>0</b>
Capitalised employee costs *	358				
<b>Total expenditure</b>	<b>9,288</b>				

\* These employee costs are attributable to the Works department

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included

Department	Budget 2021/22	Comprises			
		Permanent Full Time	Part Time	Casual	Temporary
Aged Care Services	11.8	0.0	11.8	0.0	0.0
Assets	3.0	3.0	0.0	0.0	0.0
CEO & Council	3.0	2.0	1.0	0.0	0.0
Community Wellbeing	6.2	4.0	2.2	0.0	0.0
Corporate & Community Services	1.3	1.0	0.3	0.0	0.0
Director Assets & Development	1.3	1.0	0.3	0.0	0.0
Economic Development & Tourism	3.2	1.0	2.2	0.0	0.0
Engineering	3.2	3.2	0.0	0.0	0.0
Environment & Sustainability	0.8	0.0	0.8	0.0	0.0
Finance	5.1	4.0	1.1	0.0	0.0
Fire Management	1.0	1.0	0.0	0.0	0.0
Governance, Risk and Compliance	13.0	6.0	6.7	0.3	0.0
Information Technology	3.0	3.0	0.0	0.0	0.0
People & Culture	1.0	1.0	0.0	0.0	0.0
Planning & Development	9.8	7.0	2.3	0.5	0.0
Waste & Contracts	0.8	0.8	0.0	0.0	0.0
Works	21.1	20.7	0.4	0.0	0.0
<b>Total staff</b>	<b>88.6</b>	<b>58.7</b>	<b>29.1</b>	<b>0.8</b>	<b>0.0</b>
Capitalised employee costs *	4.3				
<b>Total staff</b>	<b>92.9</b>				

\* These employees are attributable to the Works department

## Summary of Planned Human Resources Expenditure

### For the four years ending 30 June 2025

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Aged Care Services</b>				
Permanent - Full time	69	71	72	73
Female	69	71	72	73
Male	0	0	0	0
Self-described gender	0	0	0	0
Permanent - Part time	949	973	987	1,002
Female	931	954	969	983
Male	18	18	19	19
Self-described gender	0	0	0	0
<b>Total Aged Care Services</b>	<b>1,018</b>	<b>1,043</b>	<b>1,059</b>	<b>1,075</b>
<b>Assets</b>				
Permanent - Full time	336	344	350	355
Female	80	82	83	84
Male	256	262	266	270
Self-described gender	0	0	0	0
Permanent - Part time	0	0	0	0
Female	0	0	0	0
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Assets</b>	<b>336</b>	<b>344</b>	<b>350</b>	<b>355</b>
<b>CEO &amp; Council</b>				
Permanent - Full time	340	349	354	359
Female	108	111	112	114
Male	232	238	241	245
Self-described gender	0	0	0	0
Permanent - Part time	102	105	106	108
Female	73	75	76	77
Male	29	30	30	31
Self-described gender	0	0	0	0
<b>Total CEO &amp; Council</b>	<b>442</b>	<b>453</b>	<b>460</b>	<b>467</b>
<b>Community Wellbeing</b>				
Permanent - Full time	479	491	498	506
Female	223	229	232	235
Male	256	262	266	270
Self-described gender	0	0	0	0
Permanent - Part time	276	283	287	291
Female	276	283	287	291
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Community Wellbeing</b>	<b>755</b>	<b>774</b>	<b>785</b>	<b>797</b>
<b>Corporate &amp; Community Services</b>				
Permanent - Full time	180	185	187	190
Female	180	185	187	190
Male	0	0	0	0
Self-described gender	0	0	0	0
Permanent - Part time	34	35	35	36
Female	34	35	35	36
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Corporate &amp; Community Services</b>	<b>214</b>	<b>219</b>	<b>223</b>	<b>226</b>

## Summary of Planned Human Resources Expenditure (continued)

For the four years ending 30 June 2025

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Director Assets &amp; Development</b>				
Permanent - Full time	184	189	191	194
Female	0	0	0	0
Male	184	189	191	194
Self-described gender	0	0	0	0
Permanent - Part time	34	35	35	36
Female	34	35	35	36
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Director Assets &amp; Development</b>	<b>218</b>	<b>223</b>	<b>227</b>	<b>230</b>
<b>Economic Development &amp; Tourism</b>				
Permanent - Full time	148	152	154	156
Female	0	0	0	0
Male	148	152	154	156
Self-described gender	0	0	0	0
Permanent - Part time	207	212	215	219
Female	127	130	132	134
Male	80	82	83	84
Self-described gender	0	0	0	0
<b>Total Economic Development &amp; Tourism</b>	<b>355</b>	<b>364</b>	<b>369</b>	<b>375</b>
<b>Engineering</b>				
Permanent - Full time	318	326	331	336
Female	0	0	0	0
Male	318	326	331	336
Self-described gender	0	0	0	0
Permanent - Part time	0	0	0	0
Female	0	0	0	0
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Engineering</b>	<b>318</b>	<b>326</b>	<b>331</b>	<b>336</b>
<b>Environment &amp; Sustainability</b>				
Permanent - Full time	0	0	0	0
Female	0	0	0	0
Male	0	0	0	0
Self-described gender	0	0	0	0
Permanent - Part time	87	89	91	92
Female	0	0	0	0
Male	87	89	91	92
Self-described gender	0	0	0	0
<b>Total Environment &amp; Sustainability</b>	<b>87</b>	<b>89</b>	<b>91</b>	<b>92</b>
<b>Finance</b>				
Permanent - Full time	481	493	500	508
Female	344	353	358	363
Male	137	140	143	145
Self-described gender	0	0	0	0
Permanent - Part time	92	94	96	97
Female	92	94	96	97
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Finance</b>	<b>573</b>	<b>587</b>	<b>596</b>	<b>605</b>

## Summary of Planned Human Resources Expenditure (continued)

For the four years ending 30 June 2025

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
<b>Fire Management</b>				
Permanent - Full time	81	83	84	86
Female	0	0	0	0
Male	81	83	84	86
Self-described gender	0	0	0	0
Permanent - Part time	0	0	0	0
Female	0	0	0	0
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Fire Management</b>	<b>81</b>	<b>83</b>	<b>84</b>	<b>86</b>
<b>Governance, Risk and Compliance</b>				
Permanent - Full time	645	661	671	681
Female	421	432	438	445
Male	224	230	233	237
Self-described gender	0	0	0	0
Permanent - Part time	572	586	595	604
Female	554	568	576	585
Male	18	18	19	19
Self-described gender	0	0	0	0
<b>Total Governance, Risk and Compliance</b>	<b>1,217</b>	<b>1,247</b>	<b>1,266</b>	<b>1,285</b>
<b>Information Technology</b>				
Permanent - Full time	331	339	344	350
Female	0	0	0	0
Male	331	339	344	350
Self-described gender	0	0	0	0
Permanent - Part time	0	0	0	0
Female	0	0	0	0
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Information Technology</b>	<b>331</b>	<b>339</b>	<b>344</b>	<b>350</b>
<b>People &amp; Culture</b>				
Permanent - Full time	142	146	148	150
Female	0	0	0	0
Male	142	146	148	150
Self-described gender	0	0	0	0
Permanent - Part time	0	0	0	0
Female	0	0	0	0
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total People &amp; Culture</b>	<b>142</b>	<b>146</b>	<b>148</b>	<b>150</b>
<b>Planning &amp; Development</b>				
Permanent - Full time	748	767	778	790
Female	432	443	449	456
Male	316	324	329	334
Self-described gender	0	0	0	0
Permanent - Part time	198	203	206	209
Female	198	203	206	209
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Planning &amp; Development</b>	<b>946</b>	<b>970</b>	<b>984</b>	<b>999</b>



## Summary of Planned Human Resources Expenditure (continued)

For the four years ending 30 June 2025

	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000
<b>Waste &amp; Contracts</b>				
Permanent - Full time	94	96	98	99
Female	0	0	0	0
Male	94	96	98	99
Self-described gender	0	0	0	0
Permanent - Part time	0	0	0	0
Female	0	0	0	0
Male	0	0	0	0
Self-described gender	0	0	0	0
<b>Total Waste &amp; Contracts</b>	<b>94</b>	<b>96</b>	<b>98</b>	<b>99</b>
<b>Works</b>				
Permanent - Full time	1,721	1,752	1,778	1,803
Female	78	80	81	82
Male	1,643	1,672	1,697	1,721
Self-described gender	0	0	0	0
Permanent - Part time	28	29	29	30
Female	11	11	11	12
Male	17	17	18	18
Self-described gender	0	0	0	0
<b>Total Works</b>	<b>1,749</b>	<b>1,781</b>	<b>1,807</b>	<b>1,833</b>
<b>Casuals, temporary and other expenditure</b>	<b>54</b>	<b>55</b>	<b>56</b>	<b>57</b>
<b>Capitalised labour costs</b>	<b>358</b>	<b>367</b>	<b>372</b>	<b>378</b>
<b>Total staff expenditure</b>	<b>8,930</b>	<b>9,141</b>	<b>9,278</b>	<b>9,416</b>
	2021/22	2022/23	2023/24	2024/25
	FTE	FTE	FTE	FTE
<b>Aged Care Services</b>				
Permanent - Full time	0.0	0.0	0.0	0.0
Female	0.0	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	11.9	11.9	11.9	11.9
Female	11.6	11.6	11.6	11.6
Male	0.3	0.3	0.3	0.3
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Aged Care Services</b>	<b>11.9</b>	<b>11.9</b>	<b>11.9</b>	<b>11.9</b>
<b>Assets</b>				
Permanent - Full time	3.0	3.0	3.0	3.0
Female	1.0	1.0	1.0	1.0
Male	2.0	2.0	2.0	2.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.0	0.0	0.0	0.0
Female	0.0	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Assets</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

## Summary of Planned Human Resources Expenditure (continued)

For the four years ending 30 June 2025

	2021/22	2022/23	2023/24	2024/25
	FTE	FTE	FTE	FTE
<b>CEO &amp; Council</b>				
Permanent - Full time	2.0	2.0	2.0	2.0
Female	1.0	1.0	1.0	1.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	1.0	1.0	1.0	1.0
Female	0.7	0.7	0.7	0.7
Male	0.3	0.3	0.3	0.3
Self-described gender	0.0	0.0	0.0	0.0
<b>Total CEO &amp; Council</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>
<b>Community Wellbeing</b>				
Permanent - Full time	4.0	4.0	4.0	4.0
Female	2.0	2.0	2.0	2.0
Male	2.0	2.0	2.0	2.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	2.2	2.2	2.2	2.2
Female	2.2	2.2	2.2	2.2
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Community Wellbeing</b>	<b>6.2</b>	<b>6.2</b>	<b>6.2</b>	<b>6.2</b>
<b>Corporate &amp; Community Services</b>				
Permanent - Full time	1.0	1.0	1.0	1.0
Female	1.0	1.0	1.0	1.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.3	0.3	0.3	0.3
Female	0.3	0.3	0.3	0.3
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Corporate &amp; Community Services</b>	<b>1.3</b>	<b>1.3</b>	<b>1.3</b>	<b>1.3</b>
<b>Director Assets &amp; Development</b>				
Permanent - Full time	1.0	1.0	1.0	1.0
Female	0.0	0.0	0.0	0.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.3	0.3	0.3	0.3
Female	0.3	0.3	0.3	0.3
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Director Assets &amp; Development</b>	<b>1.3</b>	<b>1.3</b>	<b>1.3</b>	<b>1.3</b>
<b>Economic Development &amp; Tourism</b>				
Permanent - Full time	1.0	1.0	1.0	1.0
Female	0.0	0.0	0.0	0.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	2.2	2.2	2.2	2.2
Female	1.4	1.4	1.4	1.4
Male	0.8	0.8	0.8	0.8
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Economic Development &amp; Tourism</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>

## Summary of Planned Human Resources Expenditure (continued)

For the four years ending 30 June 2025

	2021/22 FTE	2022/23 FTE	2023/24 FTE	2024/25 FTE
<b>Engineering</b>				
Permanent - Full time	3.2	3.2	3.2	3.2
Female	0.0	0.0	0.0	0.0
Male	3.2	3.2	3.2	3.2
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.0	0.0	0.0	0.0
Female	0.0	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Engineering</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>
<b>Environment &amp; Sustainability</b>				
Permanent - Full time	0.0	0.0	0.0	0.0
Female	0.0	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.8	0.8	0.8	0.8
Female	0.0	0.0	0.0	0.0
Male	0.8	0.8	0.8	0.8
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Environment &amp; Sustainability</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>
<b>Finance</b>				
Permanent - Full time	4.0	4.0	4.0	4.0
Female	3.0	3.0	3.0	3.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	1.1	1.1	1.1	1.1
Female	1.1	1.1	1.1	1.1
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Finance</b>	<b>5.1</b>	<b>5.1</b>	<b>5.1</b>	<b>5.1</b>
<b>Fire Management</b>				
Permanent - Full time	1.0	1.0	1.0	1.0
Female	0.0	0.0	0.0	0.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.0	0.0	0.0	0.0
Female	0.0	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Fire Management</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
<b>Governance, Risk and Compliance</b>				
Permanent - Full time	6.0	6.0	6.0	6.0
Female	4.0	4.0	4.0	4.0
Male	2.0	2.0	2.0	2.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	6.6	6.6	6.6	6.6
Female	6.4	6.4	6.4	6.4
Male	0.2	0.2	0.2	0.2
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Governance, Risk and Compliance</b>	<b>12.6</b>	<b>12.6</b>	<b>12.6</b>	<b>12.6</b>

## Summary of Planned Human Resources Expenditure (continued)

For the four years ending 30 June 2025

	2021/22	2022/23	2023/24	2024/25
	FTE	FTE	FTE	FTE
<b>Information Technology</b>				
Permanent - Full time	3.0	3.0	3.0	3.0
Female	0.0	0.0	0.0	0.0
Male	3.0	3.0	3.0	3.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.0	0.0	0.0	0.0
Female	0.0	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Information Technology</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>
<b>People &amp; Culture</b>				
Permanent - Full time	1.0	1.0	1.0	1.0
Female	0.0	0.0	0.0	0.0
Male	1.0	1.0	1.0	1.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.0	0.0	0.0	0.0
Female	0.0	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total People &amp; Culture</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
<b>Planning &amp; Development</b>				
Permanent - Full time	7.0	7.0	7.0	7.0
Female	4.0	4.0	4.0	4.0
Male	3.0	3.0	3.0	3.0
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	2.3	2.3	2.3	2.3
Female	2.3	2.3	2.3	2.3
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Planning &amp; Development</b>	<b>9.3</b>	<b>9.3</b>	<b>9.3</b>	<b>9.3</b>
<b>Waste &amp; Contracts</b>				
Permanent - Full time	0.8	0.8	0.8	0.8
Female	0.0	0.0	0.0	0.0
Male	0.8	0.8	0.8	0.8
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.0	0.0	0.0	0.0
Female	0.0	0.0	0.0	0.0
Male	0.0	0.0	0.0	0.0
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Waste &amp; Contracts</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>
<b>Works</b>				
Permanent - Full time	20.7	20.7	20.7	20.7
Female	1.0	1.0	1.0	1.0
Male	19.7	19.7	19.7	19.7
Self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.4	0.4	0.4	0.4
Female	0.2	0.2	0.2	0.2
Male	0.2	0.2	0.2	0.2
Self-described gender	0.0	0.0	0.0	0.0
<b>Total Works</b>	<b>21.1</b>	<b>21.1</b>	<b>21.1</b>	<b>21.1</b>
<b>Casuals and temporary staff</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>
<b>Capitalised labour</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>	<b>4.3</b>
<b>Total staff numbers</b>	<b>88.6</b>	<b>88.6</b>	<b>88.6</b>	<b>88.6</b>

## 4. Notes to the financial statements

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.5% in line with the rate cap.

This will raise total rates and charges for 2021/22 of \$12.174 million.

#### 4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Waste management charges	1,666	1,873	207	12.4%
General rates*	8,859	9,015	156	1.8%
Supplementary rates and rate adjustments	69	70	1	0.0%
Interest on rates and charges	0	45	45	
Windfarms in lieu of rates	960	1,171	211	22.0%
<b>Total rates and charges</b>	<b>11,554</b>	<b>12,174</b>	<b>620</b>	<b>5.4%</b>

\*General rates are subject to the rate cap established under the FGRS

**4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year \***

Type or class of land	Budget 2020/21 cents/\$CIV	Budget 2021/22 cents/\$CIV	Change
General rate for rateable residential properties	0.3559	0.3200	-10.09%
General rate for rateable commercial properties	0.3915	0.3520	-10.09%
General rate for rateable industrial properties	0.3915	0.3520	-10.09%
General rate for rateable vacant non-farm land properties less than two hectares	1.0535	0.9472	-10.09%
General rate for rateable non-farm vacant land properties between two hectares and forty hectares	0.8343	0.7501	-10.09%
General rate for rateable non-farm vacant land properties greater than forty hectares	0.5562	0.5001	-10.09%
General rate for undevelopable land	0.3559	0.3200	-10.09%
General rate for rateable farm properties	0.2634	0.2368	-10.10%
Rate concession for rateable recreational properties	0.1780	0.1600	-10.11%

\* The above rates in the dollar are indicative only as they are based on the rate book as at 08 April 2021. These rates in the dollar will be recalculated in July 2021 using the actual rate book as at 1 July 2021, in order to ensure compliance with the rate capping provisions of the Fair Go Rates System.

**4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year**

Type or class of land	Budget 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
General rate for rateable residential properties	3,035	3,025	-10	-0.33%
General rate for rateable commercial properties	125	115	-10	-8.00%
General rate for rateable industrial properties	171	220	49	28.65%
General rate for rateable vacant non-farm land properties less than two hectares	183	202	19	10.38%
General rate for rateable non-farm vacant land properties between two hectares and forty	685	741	56	8.18%
General rate for rateable non-farm vacant land properties greater than forty hectares	166	156	-10	-6.02%
General rate for undevelopable land	0	0	0	
General rate for rateable farm properties	4,465	4,542	77	1.72%
Rate concession for rateable recreational	12	14	2	16.67%
<b>Total amount to be raised by general rates</b>	<b>8,842</b>	<b>9,015</b>	<b>173</b>	<b>1.96%</b>

**4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year**

Type or class of land	Budget	Budget	Change	
	2020/21 Number	2021/22 Number	Number	%
General rate for rateable residential properties	3,093	3,117	24	0.78%
General rate for rateable commercial properties	95	98	3	3.16%
General rate for rateable industrial properties	84	89	5	5.95%
General rate for rateable vacant non-farm land properties less than two hectares	329	332	3	0.91%
General rate for rateable non-farm vacant land properties between two hectares and forty	683	702	19	2.78%
General rate for rateable non-farm vacant land properties greater than forty hectares	115	108	-7	-6.09%
General rate for undevelopable land	1	2	1	100.00%
General rate for rateable farm properties	1,638	1,634	-4	-0.24%
Rate concession for rateable recreational	40	40	0	0.00%
<b>Total number of assessments</b>	<b>6,078</b>	<b>6,122</b>	<b>44</b>	<b>0.72%</b>

**4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)**

**4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year**

Type or class of land	Budget	Budget	Change	
	2020/21 \$'000	2021/22 \$'000	\$'000	%
General rate for rateable residential properties	852,628	945,347	92,719	10.87%
General rate for rateable commercial properties	32,037	32,750	713	2.23%
General rate for rateable industrial properties	43,803	62,629	18,826	42.98%
General rate for rateable vacant non-farm land properties less than two hectares	17,355	21,296	3,941	22.71%
General rate for rateable non-farm vacant land properties between two hectares and forty	82,147	98,759	16,612	20.22%
General rate for rateable non-farm vacant land properties greater than forty hectares	29,853	31,225	1,372	4.60%
General rate for rateable farm properties	1,695,297	1,917,911	222,614	13.13%
Rate concession for rateable recreational properties	6,705	8,466	1,761	26.26%
<b>Total value of land</b>	<b>2,759,867</b>	<b>3,118,451</b>	<b>358,584</b>	<b>12.99%</b>

**4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year**

Type of Charge	Per Rateable Property Budget	Per Rateable Property Budget	Change
	2020/21 \$	2021/22 \$	
Municipal Charge	0	0	0.00%

**4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year**

Type of Charge	Budget	Budget	Change
	2020/21 \$	2021/22 \$	
Municipal Charge	0	0	0.00%

**4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year**

Type of Charge	Per Rateable Property Budget 2020/21	Per Rateable Property Budget 2021/22	Change	
	\$	\$	\$	%
Disposal Charge Unimproved Property	61	65	4	6.56%
Disposal Charge Improved Property	276	311	35	12.68%
Collection Charge Kerbside & Recycling	436	498	62	14.22%
Collection Charge Kerbside, Green & Recycling	436	498	62	14.22%

**4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year**

Type of Charge	Number of Services Budget 2020/21	Number of Services Budget 2021/22	Change	
			\$	%
Disposal Charge Unimproved Property	2,206	2,206	0	0.00%
Disposal Charge Improved Property	1,074	577	-497	-46.28%
Collection Charge Kerbside & Recycling	1,364	1,610	246	18.04%
Collection Charge Kerbside, Green & Recycling	1,389	1,640	251	18.07%
<b>Total number of waste service charges</b>	<b>6,033</b>	<b>6,033</b>		<b>0.00%</b>

**4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year**

Type of Charge	Budget 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Waste service charges	1,631	1,941	310	19.01%
General rates	8,842	9,015	173	1.96%
Supplementary/(objections) general rates	69	70	1	1.45%
Windfarms in lieu of rates	1,142	1,171	29	2.54%
Interest on rates	0	45	45	
<b>Total Rates and charges</b>	<b>11,684</b>	<b>12,242</b>	<b>558</b>	<b>4.78%</b>

**4.1.1(l) Fair Go Rates System Compliance**

Pyrenees Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	Forecast Actual 2020/21	Budget 2021/22
Total Rates	\$8,874,935	\$9,001,339
Number of rateable properties	6,122	6,122
Base Average Rates	\$1,450.00	\$1,470.33
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$1,450.00	\$1,470.33
Maximum General Rates and Municipal Charges Revenue	\$8,874,935	\$9,010,054
Budgeted General Rates and Municipal Charges Revenue	\$8,874,935	\$9,001,339
Budgeted Supplementary Rates	NA	\$70,000.00
<b>Budgeted Total Rates and Municipal Charges Revenue</b>	<b>\$8,874,935</b>	<b>\$9,071,339</b>



#### **4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges**

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The final level of valuation in the adopted Revaluation
- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that vacant land becomes non-vacant land and vice versa
- Changes of use of land such that residential land becomes business or farm land and vice versa
- Changes to the level of service provided to a property.

#### **4.1.1(n) Differential rates**

##### **Rates to be levied**

The 2021/22 budget has been prepared in line with Council's Revenue and Rating Plan. The Revenue and Rating Plan is available on Council's website.

The rate and amount of rates payable in relation

- A general rate of 0.3200 (cents in the dollar of CIV) for all rateable for rateable residential properties;
- A general rate of 0.3520 (cents in the dollar of CIV) for all rateable for rateable commercial properties;
- A general rate of 0.3520 (cents in the dollar of CIV) for all rateable for rateable industrial properties;
- A general rate of 0.9472 (cents in the dollar of CIV) for all rateable for rateable vacant non-farm land properties less than two hectares;
- A general rate of 0.7501 (cents in the dollar of CIV) for all rateable for rateable non-farm vacant land properties between two hectares and forty hectares;
- A general rate of 0.5001 (cents in the dollar of CIV) for all rateable for rateable non-farm vacant land properties greater than forty hectares ;
- A general rate of 0.3200 (cents in the dollar of CIV) for all rateable for undevelopable land;
- A general rate of 0.2368 (cents in the dollar of CIV) for all rateable for rateable farm properties;
- A general rate of 0.1600 (cents in the dollar of CIV) for all rateable on for rateable recreational properties

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

##### ***Non-farm vacant land properties less than two hectares***

Vacant land in this class is any land wherever located within the Municipality that is less than two hectares in size, on which no dwelling is erected, and which does not meet the definition of farm land as defined in the *Valuation of Land Act 1960*.

The objective of this differential rate is to encourage development of vacant land. The encouragement of development is strategically important as it has a positive effect on local employment and income, whilst the speculative behaviour should be discouraged.

The differential rate will be used to fund those items of expenditure outlined in the Council budget documentation. The level of the differential rate is that which Council considers necessary to achieve those objectives specified above.

***Non-farm vacant land properties of between two hectares and forty hectares***

Vacant land in this class is any land wherever located within the Municipality that is between two and forty hectares in size, on which no dwelling is erected, and which does not meet the definition of farm land as defined in the *Valuation of Land Act 1960*.

The objective of this differential rate is to encourage development of vacant land. The encouragement of development is strategically important as it has a positive effect on local employment and income, whilst the speculative behaviour should be discouraged.

The differential rate will be used to fund those items of expenditure outlined in the Council budget documentation. The level of the differential rate is that which Council considers necessary to achieve those objectives specified above.

***Non-farm vacant land properties greater than forty hectares***

Vacant land in this class is any land wherever located within the Municipality that is greater than forty hectares in size, on which no dwelling is erected, and which does not meet the definition of farm land as defined in the *Valuation of Land Act 1960*.

The objective of this differential rate is to encourage development of vacant land. The encouragement of development is strategically important as it has a positive effect on local employment and income, whilst the speculative behaviour should be discouraged.

The differential rate will be used to fund those items of expenditure outlined in the Council budget documentation. The level of the differential rate is that which Council considers necessary to achieve those objectives specified above.

***Residential land***

Residential land is any land, wherever located within the Municipality which has a dwelling that can be occupied for the principal purpose of physically accommodating persons, and does not have the characteristics of Vacant Land, Farm Land, Commercial Land or Industrial Land.

***Commercial and Industrial Land***

Commercial and Industrial land is any land which is occupied for the principal purpose of manufacturing or production of, or the trade in, goods or services.

***Farm Land***

Farm land is defined as any rateable land which meets the definition as described under the *Valuation of Land Act 1960*.

The *Valuation of Land Act 1960*, defines farm land as any rateable land:

- (a) that is not less than 2 hectares in area and
- (b) Is used for carrying on a business of primary production as determined by the Australian Taxation Office; and
  
- (c) that is used primarily for grazing (including agistment), dairying, pig farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of these activities; and
- (d) that is used by a business
  - (i) that has a significant and substantial commercial purpose or character;
  - (ii) that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
  - (iii) that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate.

Objective: Apply a discount to farm land properties as Council believes these properties pay disproportionately higher rates in relation to income generated because of the higher land component.

**Recreational Land**

Cultural and Recreational land is any single rateable assessment used for recreational or cultural activities including Golf Clubs, Bowls Clubs, Scout or Guide Halls, Masonic Halls, Historical Societies, and Heritage buildings (not for profit).

**Trust for Nature Covenants**

Rateable land that has a Trust for Nature Covenant on it enabling permanent protection of significant areas of natural bush habitat on private land has a concessional rate set at 50% of the General rate.

**Undevelopable Land**

Land deemed not suitable for residential, commercial or industrial purposes due to Council's Planning Scheme.

**4.1.2 Statutory fees and fines**

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Town planning fees	140	140	0	0.0%
Environmental health fees	1	42	41	4100.0%
Fines	22	19	-3	-13.6%
Land information and building certificate fees	24	23	-1	-4.2%
<b>Total Statutory fees and fines</b>	<b>187</b>	<b>224</b>	<b>37</b>	<b>19.8%</b>

**4.1.3 User fees**

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Caravan park charges	228	268	40	17.5%
Aged care charges	221	202	-19	-8.6%
Animal registration charges	110	119	9	8.2%
Building charges	34	35	1	2.9%
Rental and function charges	31	53	22	71.0%
Delivered meals charges	33	35	2	6.1%
Goldfields Recreation Reserve venue hire charges	15	29	14	93.3%
Resource and information centre charges	3	5	2	66.7%
Community transport charges	14	0	-14	-100.0%
Planned activity group charges	5	5	0	0.0%
Other charges	77	72	-5	-6.5%
<b>Total User fees</b>	<b>771</b>	<b>823</b>	<b>52</b>	<b>6.7%</b>

**4.1.4 Grants**

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
<b>Grants were received in respect of the following :</b>				
Summary of grants				
Commonwealth funded grants	6,890	7,768	878	12.7%
State funded grants	6,419	4,050	-2,369	-36.9%
<b>Total grants received</b>	<b>13,308</b>	<b>11,818</b>	<b>-1,491</b>	<b>-11.2%</b>

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Federal Assistance Grants - general purpose	1,694	3,558	1,864	110.0%
Federal Assistance Grants - local roads	1,056	2,226	1,170	110.8%
Commonwealth Home Support Program	528	589	61	11.6%
<b>Recurrent - State Government</b>				
Aged care and senior citizens	147	150	3	2.0%
Maternal & child health	209	265	56	26.8%
Library	122	122	0	0.0%
Other	102	37	-65	-63.7%
<b>Total recurrent operating grants</b>	<b>3,858</b>	<b>6,947</b>	<b>3,089</b>	<b>80.1%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Drought Funding	1,659	0	-1,659	100.0%
Commonwealth Natural Disaster Funding	105	0	-105	100.0%
Lexton Bushfire Recovery Funding	200	0	-200	100.0%
<b>Non-recurrent - State Government</b>				
Emergency planning	83	73	-10	-12.0%
Lexton Bushfire Recovery Funding	200	0	-200	
Community Activation & Social Isolation Support	59	0	-59	
COVID Outdoor Eating & Dining Project	250	0	-250	-100.0%
Working for Victoria Program	283	0	-283	-100.0%
Moonambel water supply	29	0	-29	-100.0%
Roadside weeds and pests management	56	56	0	0.0%
Recreation Projects	382	0	-382	-100.0%
Activate Avoca	239	0	-239	-100.0%
Community resilience	0	0	0	#DIV/0!
L2P learner driver mentor program	19	19	0	0.0%
Other	248	0	-248	-100.0%
<b>Total non-recurrent operating grants</b>	<b>3,812</b>	<b>148</b>	<b>-3,664</b>	<b>-96.1%</b>
<b>Total operating grants</b>	<b>7,670</b>	<b>7,095</b>	<b>-575</b>	<b>-7.5%</b>
<b>(b) Capital grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	2,092	1,395	-697	-33.3%
<b>Recurrent - State Government</b>				
Nil	0	0	0	0.0%
<b>Total recurrent capital grants</b>	<b>2,092</b>	<b>1,395</b>	<b>-697</b>	<b>-33.3%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Lexton community hub	1,520	0	-1,520	-100.0%
Local Roads and Community Infrastructure Program	1,395	1,126	-269	100.0%
Bridge Renewal Program	0	1,800	1,800	100.0%
Beaufort New Practice Nets & Storage Shed	100	0	-100	100.0%
<b>Non-recurrent - State Government</b>				
Agrilinks	0	402	402	#DIV/0!
Lexton community hub	155	0	-155	-100.0%
Pyrenees Mobile Library Bus Project	73	0	-73	-100.0%
Rural Councils ICT Infrastructure Support	99	0	-99	-100.0%
Fixing Country Roads	0	0	0	
Township amenity	0	0	0	#DIV/0!

Recreation projects	193	0	-193	-100.0%
Swimming pools	12	0	-12	-100.0%
Waste Management	0	0		
Other	0	0	0	#DIV/0!
<b>Total non-recurrent capital grants</b>	<b>3,547</b>	<b>3,328</b>	<b>-219</b>	<b>-6.2%</b>
<b>Total capital grants</b>	<b>5,639</b>	<b>4,723</b>	<b>-916</b>	<b>-16.2%</b>
<b>Grand total grants</b>	<b>13,309</b>	<b>11,818</b>	<b>-1,491</b>	<b>-11.2%</b>

#### 4.1.5 Contributions

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Monetary - Operating	10	0	-10	100.0%
Monetary - Capital	264	0	-264	-100.0%
<b>Total Contributions</b>	<b>274</b>	<b>0</b>	<b>-274</b>	<b>-100.0%</b>

#### 4.1.6 Other income

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Interest on investments	60	30	-30	-50.0%
Reimbursement - State Revenue Office	50	50	0	0.0%
Legal fees - rates	0	0	0	#DIV/0!
Reimbursement - Workcover wages	88	70	-18	-20.5%
Private works	135	38	-97	-71.9%
Other	1	1	0	0.0%
<b>Total Other income</b>	<b>334</b>	<b>189</b>	<b>-145</b>	<b>-43.4%</b>

#### 4.1.7 Employee costs

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Wages and salaries	8,604	7,960	-644	-7.5%
Superannuation	658	791	133	20.2%
Fringe benefits tax	68	35	-33	-48.5%
WorkCover insurance premium	120	143	23	19.2%
<b>Total Employee costs</b>	<b>9,450</b>	<b>8,929</b>	<b>-521</b>	<b>-5.5%</b>

**4.1.8 Materials and services**

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Contractors	17,749	2,465	-15,284	-86.1%
Consumables	4,780	1,000	-3,780	-79.1%
Contracted service delivery	1,714	1,991	277	16.2%
Waste Collection	1,156	1,408	252	21.7%
Cleaning Contract	142	140	-2	-1.4%
Meals on Wheels	38	50	12	30.3%
Swimming Pool	333	338	5	1.5%
Library service	29	52	23	80.5%
Insurance	383	503	120	31.3%
Electricity and water	264	245	-19	-7.2%
Plant expenses	391	288	-103	-26.3%
Information technology	308	328	20	6.5%
Telecommunications	226	229	3	1.3%
Subscriptions and memberships	93	140	47	50.5%
Conferences and training	104	68	-36	-34.6%
Legal fees	112	69	-43	-38.4%
Advertising	88	98	10	11.4%
Stationery, postage, photocopying and printing	67	53	-14	-20.9%
Valuations	30	20	-10	-33.3%
Contributions and donations	128	83	-45	-35.2%
Fire services levy	15	15	0	0.0%
<b>Total Materials and services</b>	<b>26,452</b>	<b>7,595</b>	<b>-18,568</b>	<b>-70.2%</b>

**4.1.9 Depreciation**

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Property	1,265	1,296	31	2.5%
Plant and equipment	576	658	82	14.2%
Infrastructure	4,430	4,517	87	2.0%
<b>Total Depreciation</b>	<b>6,271</b>	<b>6,471</b>	<b>200</b>	<b>3.2%</b>

**4.1.10 Amortisation - right of use assets**

	Forecast	Budget	Change	
	Actual	2021/22		
	2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Printers	0	6	6	#DIV/0!
<b>Total Amortisation - right of use assets</b>	<b>0</b>	<b>6</b>	<b>6</b>	<b>#DIV/0!</b>

#### 4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Councillors' allowances	168	171	3	1.8%
Operating lease rentals	17	5	-12	-70.6%
Auditors' remuneration - internal auditor	35	35	0	0.0%
Auditors' remuneration - external auditor #	42	42	0	0.0%
Internal audit committee	12	12	0	0.0%
<b>Total Other expenses</b>	<b>274</b>	<b>265</b>	<b>-9</b>	<b>-3.3%</b>

# Audit of the financial statements, performance statements and grant acquittals by the Victorian Auditor General's Office (VAGO).

#### 4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table

	Forecast	Budget
	Actual 2020/21 \$	2021/22 \$
<b>Right-of-use assets</b>	-	-
Printers	29	19
<b>Total right-of-use assets</b>	<b>29</b>	<b>19</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Printers	10	10
<b>Total current lease liabilities</b>	<b>10</b>	<b>10</b>
<b>Non-current lease liabilities</b>		
Printers	21	11
<b>Total non-current lease liabilities</b>	<b>21</b>	<b>11</b>
<b>Total lease liabilities</b>	<b>31</b>	<b>21</b>

#### 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

##### 4.5.1 Summary

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	2063	332	-1731	-84%
Plant and equipment	1789	1011	-778	-43%
Infrastructure	13127	7497	-5630	-43%
<b>Total</b>	<b>16979</b>	<b>8840</b>	<b>-8139</b>	<b>-48%</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contri- butions \$'000	Council cash \$'000	Asset Sales \$'000
Property	332	100	232	0	0	0	0	332	0
Plant and equipment	1011	20	991	0	0	0	0	809	202
Infrastructure	7497	6	6976	515	0	4301	0	3196	0
<b>Total</b>	<b>8840</b>	<b>126</b>	<b>8199</b>	<b>515</b>	<b>0</b>	<b>4301</b>	<b>0</b>	<b>4337</b>	<b>202</b>



4.5.2 Current Budget

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Asset Sales \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Strategic Land Purchases	100	100						100	
<b>Total Land</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>
<b>Buildings</b>									
Building Renewal Program	162		162					162	
Refurbishment of Beaufort Senior Citizens Centre	70		70					70	
<b>Total Buildings</b>	<b>232</b>	<b>0</b>	<b>232</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>232</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>332</b>	<b>100</b>	<b>232</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>332</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Purchases	550		550					430	120
Avoca Depot - Emulsion Tank Bunding	20	20						20	
Minor Plant Purchases	12		12					12	
Vehicle Purchases	200		200					120	80
Bore Refurbishment	15		15					15	
<b>Total Plant, Machinery and Equipment</b>	<b>797</b>	<b>20</b>	<b>777</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>597</b>	<b>200</b>
<b>Fixtures, Fittings and Furniture</b>									
Fixtures, Fittings and Furniture	23		23					23	
Avoca Shire Hall - Blockout window coverings	15		15					15	
<b>Total Fixtures, Fittings and Furniture</b>	<b>38</b>	<b>0</b>	<b>38</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Asset Sales \$'000
<b>Computers and Telecommunications</b>									
Computer Equipment Purchases	152		152					150	2
<b>Total Computers and Telecommunications</b>	<b>152</b>	<b>0</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>2</b>
<b>Library Collection</b>									
Library Collection Purchases	24		24					24	
<b>Total Library Collection</b>	<b>24</b>	<b>0</b>	<b>24</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,011</b>	<b>20</b>	<b>991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>809</b>	<b>202</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contri- butions \$'000	Council cash \$'000	Asset Sales \$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Gravel Roads	957		957					957	
Reseal Program	849		849					849	
GAT Seal Program	25			25				25	
Forward Survey & Design	128		128					128	
Sealed Shoulder Rehabilitation	50		50					50	
Kerb and Channel Renewal	26		26					26	
Major Patch Program	80		80					80	
Resilient Floodways Project	154		154			154			
Road Construction of Orme St, Avoca (Pyrenees Hwy to Pearson St)	120		120			120			
Road Upgrades - LRCIP	331			331		331			
Vinoca Rd Renewal	320		320			62		258	
Carngham Streatham Rd Renewal	716		716			716			
<b>Total roads</b>	<b>3756</b>	<b>0</b>	<b>3400</b>	<b>356</b>	<b>0</b>	<b>1383</b>	<b>0</b>	<b>2373</b>	<b>0</b>
<b>Bridges</b>									
Bridge 139 Raglan-Elmhurst Rd	1000		1000			1000			
Bridge 32 Carngham-Streatham Rd	800		800			800			
Bridge 110 Moonambel-Warrenmang Rd	402		402			402			
Bridge 11- Beaufort Carngham Rd	748		748			338		410	
<b>Total Bridges</b>	<b>2,950</b>	<b>0</b>	<b>2,950</b>	<b>0</b>	<b>0</b>	<b>2,540</b>	<b>0</b>	<b>410</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Asset Sales \$'000
<b>Footpaths and Cycleways</b>									
Footpaths - Renewal	22		22					22	
Footpaths - New	6	6						6	
Footpath Upgrades Avoca	100			100		100			
<b>Total Footpaths and Cycleways</b>	<b>128</b>	<b>6</b>	<b>22</b>	<b>100</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>28</b>	<b>0</b>
<b>Drainage</b>									
Avoca Drainage Projects	162		162					162	
Major Culverts - Bridge 86 Lamplough Greenhill Crk Rd Lamplough	432		432			278		154	
<b>Total Drainage</b>	<b>594</b>	<b>0</b>	<b>594</b>	<b>0</b>	<b>0</b>	<b>278</b>	<b>0</b>	<b>316</b>	<b>0</b>
<b>Recreational, Leisure and Community Facilities</b>									
Playground Equipment Replacement	10		10					10	
Waubra Bowls Club - Installation of a synthetic green	300		300			300			
<b>Total Recreational, Leisure and Community Facilities</b>	<b>10</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>0</b>
<b>Waste Management</b>									
Transfer Station Upgrades	59			59				59	
<b>Total Waste Management</b>	<b>59</b>	<b>0</b>	<b>0</b>	<b>59</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>59</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>7497</b>	<b>6</b>	<b>6976</b>	<b>515</b>	<b>0</b>	<b>4301</b>	<b>0</b>	<b>3196</b>	<b>0</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>8,840</b>	<b>126</b>	<b>8,199</b>	<b>515</b>	<b>0</b>	<b>4,301</b>	<b>0</b>	<b>4,337</b>	<b>202</b>

**Summary of Planned Capital Works Expenditure  
For the four years ended 30 June 2025**

2022/23	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	166	0	166	0	0	166	0	0	166	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>166</b>	<b>0</b>	<b>166</b>	<b>0</b>	<b>0</b>	<b>166</b>	<b>0</b>	<b>0</b>	<b>166</b>	<b>0</b>
<b>Total Property</b>	<b>166</b>	<b>0</b>	<b>166</b>	<b>0</b>	<b>0</b>	<b>166</b>	<b>0</b>	<b>0</b>	<b>166</b>	<b>0</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	777	0	777	0	0	777	0	0	777	0
Fixtures, fittings and furniture	23	0	23	0	0	23	0	0	23	0
Computers and telecommunications	154	0	154	0	0	154	0	0	154	0
Library books	24	0	24	0	0	24	0	0	24	0
<b>Total Plant and Equipment</b>	<b>978</b>	<b>0</b>	<b>978</b>	<b>0</b>	<b>0</b>	<b>978</b>	<b>0</b>	<b>0</b>	<b>978</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	2,817	0	2,608	0	209	2,817	770	0	2,047	0
Bridges	762	0	762	0	0	762	346	0	416	0
Footpaths and cycleways	28	6	22	0	0	28	0	0	28	0
Drainage	599	0	599	0	0	599	279	0	320	0
Recreational, leisure and community facilities	10	0	10	0	0	10	0	0	10	0
Waste management	62	0	0	0	62	62	0	0	62	0
Parks, open space and streetscapes	0	0	0	0	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	0	0	0	0	0	0	0	0	0	0
<b>Total Infrastructure</b>	<b>4,278</b>	<b>6</b>	<b>4,001</b>	<b>0</b>	<b>271</b>	<b>4,278</b>	<b>1,395</b>	<b>0</b>	<b>2,883</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>5,422</b>	<b>6</b>	<b>5,145</b>	<b>0</b>	<b>271</b>	<b>5,422</b>	<b>1,395</b>	<b>0</b>	<b>4,027</b>	<b>0</b>

**Summary of Planned Capital Works Expenditure (Continued)**  
**For the four years ended 30 June 2025**

2023/24	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	170	0	170	0	0	170	0	0	170	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>170</b>	<b>0</b>	<b>170</b>	<b>0</b>	<b>0</b>	<b>170</b>	<b>0</b>	<b>0</b>	<b>170</b>	<b>0</b>
<b>Total Property</b>	<b>170</b>	<b>0</b>	<b>170</b>	<b>0</b>	<b>0</b>	<b>170</b>	<b>0</b>	<b>0</b>	<b>170</b>	<b>0</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	777	0	777	0	0	777	0	0	777	0
Fixtures, fittings and furniture	24	0	24	0	0	24	0	0	24	0
Computers and telecommunications	156	0	156	0	0	156	0	0	156	0
Library books	24	0	24	0	0	24	0	0	24	0
<b>Total Plant and Equipment</b>	<b>981</b>	<b>0</b>	<b>981</b>	<b>0</b>	<b>0</b>	<b>981</b>	<b>0</b>	<b>0</b>	<b>981</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	2,978	0	2,769	0	209	2,978	761	0	2,217	0
Bridges	777	0	777	0	0	777	355	0	422	0
Footpaths and cycleways	30	6	24	0	0	30	0	0	30	0
Drainage	604	0	604	0	0	604	279	0	325	0
Recreational, leisure and community facilities	10	0	10	0	0	10	0	0	10	0
Waste management	64	0	0	0	64	64	0	0	64	0
Parks, open space and streetscapes	0	0	0	0	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	0	0	0	0	0	0	0	0	0	0
<b>Total Infrastructure</b>	<b>4,463</b>	<b>6</b>	<b>4,184</b>	<b>0</b>	<b>273</b>	<b>4,463</b>	<b>1,395</b>	<b>0</b>	<b>3,068</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>5,614</b>	<b>6</b>	<b>5,335</b>	<b>0</b>	<b>273</b>	<b>5,614</b>	<b>1,395</b>	<b>0</b>	<b>4,219</b>	<b>0</b>

**Summary of Planned Capital Works Expenditure (Continued)**  
**For the four years ended 30 June 2025**

2024/25	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	174	0	174	0	0	174	0	0	174	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>174</b>	<b>0</b>	<b>174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Property</b>	<b>174</b>	<b>0</b>	<b>174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery and equipment	896	0	896	0	0	896	0	0	896	0
Fixtures, fittings and furniture	24	0	24	0	0	24	0	0	24	0
Computers and telecommunications	159	0	159	0	0	159	0	0	159	0
Library books	24	0	24	0	0	24	0	0	24	0
<b>Total Plant and Equipment</b>	<b>1,103</b>	<b>0</b>	<b>1,103</b>	<b>0</b>	<b>0</b>	<b>1,103</b>	<b>0</b>	<b>0</b>	<b>1,103</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	3,285	0	3,075	0	210	3,285	761	0	2,524	0
Bridges	784	0	784	0	0	784	355	0	429	0
Footpaths and cycleways	31	6	25	0	0	31	0	0	31	0
Drainage	609	0	609	0	0	609	279	0	330	0
Recreational, leisure and community facilities	10	0	10	0	0	10	0	0	10	0
Waste management	66	0	0	0	66	66	0	0	66	0
Parks, open space and streetscapes	0	0	0	0	0	0	0	0	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other infrastructure	0	0	0	0	0	0	0	0	0	0
<b>Total Infrastructure</b>	<b>4,785</b>	<b>6</b>	<b>4,503</b>	<b>0</b>	<b>276</b>	<b>4,785</b>	<b>1,395</b>	<b>0</b>	<b>3,390</b>	<b>0</b>
<b>Total Capital Works Expenditure</b>	<b>6,062</b>	<b>6</b>	<b>5,780</b>	<b>0</b>	<b>276</b>	<b>5,888</b>	<b>1,395</b>	<b>0</b>	<b>4,493</b>	<b>0</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators may provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast		Budget 2021/22	Projections			Trend
			Actual 2019/20	Actual 2020/21		2022/23	2023/24	2024/25	
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying deficit / Adjusted underlying revenue	1	1.6%	-10.7%	-6.6%	-6.8%	-6.5%	-5.2%	
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	223.1%	134.9%	128.0%	128.0%	128.1%	128.1%	
Unrestricted cash	Unrestricted cash / current liabilities		66.7%	104.0%	97.1%	97.1%	97.2%	97.2%	
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Indebtedness	Non-current liabilities / own source revenue		1.8%	0.9%	0.9%	0.8%	0.8%	0.8%	
Asset renewal and upgrade	Asset renewal and upgrade expenditure / depreciation	4	128.7%	203.7%	139.6%	81.7%	82.5%	86.9%	
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	46.6%	50.6%	55.7%	55.8%	56.0%	56.2%	
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.47%	0.42%	0.39%	0.4%	0.38%	0.37%	
<b>Efficiency</b>									
Expenditure level	Total expenditure / number of property assessments	6	\$3,684	\$4,160	\$3,808	\$3,847	\$3,875	\$3,864	
Revenue level	Total rate revenue / no. of property assessments		\$1,407	\$1,447	\$1,473	\$1,495	\$1,517	\$1,540	

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator



## Notes to indicators

**1 Adjusted underlying result** – One indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Steady improvement in financial performance is expected remain stable over the period, although continued losses means reliance on capital grants to fund capital expenditure.

**2 Working capital** - The proportion of current liabilities represented by current assets. Working capital is forecast to decline slightly in later years but remain at an acceptable level.

**3 Debt compared to rates** - Council is forecast to remain free of long term debt throughout the four of the Strategic Resource Plan, and has a policy to minimise loan borrowings and hence interest paid on loans.

**4 Asset renewal and upgrade** - This percentage indicates the extent of Council's renewal expenditure against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. The 2021/22 Budget includes a number of grant funded projects which has bolstered Council's renewal spend.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council's reliance on rate revenue will remain relatively stable throughout the forecast period.

**6. Expenditure Levels** - Expenditure for 2020/21 is higher than forward years because of grant funded works.

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
		\$	\$	%	

**Note:** Fees shown in purple are set by Statute and are subject to change annually.

As at 08 April 2021 Penalty Units and Fee Units have not been updated by the State so charges below are based on 2020-2021 units.

**(Penalty Units and Fee Units are set by the Victorian Treasurer in April each year)**

<b>Penalty Unit - 2021-2022</b>	<b>\$165.22</b>
<b>Fee Unit - 2021-2022</b>	<b>\$14.81</b>

### Animal Registration

#### Cat Registration - Full

Cat General ***	No	\$36.00	<b>\$42.00</b>	17%	Non-statutory
Cat registered with an Approved Association	No	\$36.00	<b>\$42.00</b>	17%	Non-statutory
Cat kept for Breeding on registered premises	No	\$36.00	<b>\$42.00</b>	17%	Non-statutory
Cat <u>NOT</u> included above	No	\$126.00	<b>\$150.00</b>	19%	Non-statutory

#### Cat Registration - Pensioner Rate

Cat General ***	No	\$18.00	<b>\$21.00</b>	17%	Non-statutory
Cat registered with an Approved Association	No	\$18.00	<b>\$21.00</b>	17%	Non-statutory
Cat kept for Breeding on registered premises	No	\$18.00	<b>\$21.00</b>	17%	Non-statutory
Cat <u>NOT</u> included above	No	\$63.00	<b>\$75.00</b>	19%	Non-statutory

#### Dog Registration - Full

Dog General ****	No	\$42.00	<b>\$42.00</b>	0%	Non-statutory
Farm Working dog (Primary Production Only)	No	\$42.00	<b>\$42.00</b>	0%	Non-statutory
Dog Registered with an Approved Association/Approved Training	No	\$42.00	<b>\$42.00</b>	0%	Non-statutory
Dog kept for Breeding on Registered Premises	No	\$42.00	<b>\$42.00</b>	0%	Non-statutory
Dog Other (Including Microchipped)	No	\$175.00	<b>\$175.00</b>	0%	Non-statutory

#### Dog Registration - Pensioner Rate

Dog General ****	No	\$21.00	<b>\$21.00</b>	0%	Non-statutory
Farm Working dog (Primary Production Only)	No	\$21.00	<b>\$21.00</b>	0%	Non-statutory
Dog Registered with an Approved Association/Approved Training	No	\$21.00	<b>\$21.00</b>	0%	Non-statutory
Dog kept for Breeding on Registered Premises	No	\$21.00	<b>\$21.00</b>	0%	Non-statutory
Dog Other (Including Microchipped)	No	\$88.00	<b>\$88.00</b>	0%	Non-statutory
Dangerous, Restricted, Menacing or Guard Dog (No pension discount)	No	\$250.00	<b>\$250.00</b>	0%	Non-statutory

**All of the above fees include a State Government Levy of \$4.00 per dog and \$4.00 per cat.**

\*\*\* Cat General = Desexed and Microchipped or Over 10 years

\*\*\* Dog General = Desexed and Microchipped or Over 10 years

Compulsory Microchipping for all Newly Registered Dogs

Compulsory Microchipping & Desexing for all Newly Registered Cats

a) All animals registered with a Council, for the time, must be microchipped as per Legislation under the Domestic Animal Act 1994

b) De-sexing of cats for first time registration is compulsory as per Council Resolution gazetted on the 13th November 2008 under Section 10(a) of the Domestic Animals Act 1994.

c) Proof of microchipping and desexing is required when registering your animal.

d) Changes to Legislation under the Domestic Animals Act 1994 came into force in May 2012. The changes provide, after 11th April 2013, for the removal of reduced registration fee for any newly registered dog or cat that is microchipped.

Domestic Animal Business Registration	No	\$300.00	<b>\$300.00</b>	0%	Non-statutory
Replacement Dog/Cat Registration Tag	No	\$10.00	<b>\$5.00</b>	-50%	Non-statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>General Local Law 2019</b>					
(Permit is per year unless otherwise stated)					
<b>Camping in a Public Place - Clause 3.3 (1)</b> Permit required to camp in a Public Place	No	\$21.00	<b>\$22.00</b>	5%	Non-statutory
<b>Camping in on Private Land - Clause 3.3 (2)</b> Permit required to camp on Private Land	No	\$62.00	<b>\$64.00</b>	3%	Non-statutory
<b>Temporary Dwelling - Clause 3.4</b> Permit required to occupy a temporary dwelling on Private Land	No	\$255.00	<b>\$261.00</b>	2%	Non-statutory
<b>Shipping Container - Clause 3.5</b> Permit required to place a Shipping Container on Private Land	No	\$153.00	<b>\$157.00</b>	3%	Non-statutory
<b>Open Air Burning - Clause 3.7</b> Permit required to conduct open air burn in some areas	No	\$26.00	<b>\$27.00</b>	4%	Non-statutory
<b>Storage of Vehicles - Clause 3.14</b> Permit required to store more than two unregistered vehicles if reasonably visible	No	\$46.00	<b>\$47.00</b>	2%	Non-statutory
<b>Animal Keeping - Clause 4.1</b> Permit required to keep more than specified animals. One-off fee for keeping extra animals whilst property is still in the same ownership	No	\$62.00	<b>\$64.00</b>	3%	Non-statutory
<b>Droving of Livestock - Clause 4.3</b> Permit required to drove livestock on Council controlled roads	No	\$123.00	<b>\$126.00</b>	2%	Non-statutory
<b>Roadside Grazing - Clause 4.4</b> Permit required to graze livestock on Council controlled roadsides	No	\$82.00	<b>\$84.00</b>	2%	Non-statutory
<b>Horse Riding - Clause 4.5</b> Permit required to ride or lead horse on footpath or nature strip	No	\$0.00	<b>\$0.00</b>		Non-statutory
<b>Consumption of Liquor - Clause 6.1</b> Permit required to consume alcohol in Public Place	No	\$21.00	<b>\$22.00</b>	5%	Non-statutory
<b>Street parties, festivals, events and commercial activities - Clause 6.3</b> Permit required to conduct street party, festival, event or commercial activities in a Public Place.	No	\$153.00	<b>\$157.00</b>	3%	Non-statutory
<b>Entertainment, busking and promotion - Clause 6.4</b> Permit required to perform entertainment, busk, spruik or promote business in Public Place	No	\$21.00	<b>\$22.00</b>	5%	Non-statutory
<b>Collections and Fundraising - Clause 6.5</b> Permit required collections and fundraising in Public Place.	No	\$51.00	<b>\$53.00</b>	4%	Non-statutory
<b>Display and Sale of Goods - Clause 6.6</b> Permit required to display and sell goods from a footpath, road or Public Place	No	\$57.00	<b>\$59.00</b>	4%	Non-statutory
<b>Roadside and Itinerant Trading - Clause 6.7 (per trading event)</b> Permit required for roadside and itinerant trading	No	\$57.00	<b>\$59.00</b>	4%	Non-statutory
<b>Outdoor Dining Facilities - Clause 6.8</b> Permit required to place outdoor dining tables and chairs on a road, footpath or Public Place.	No	\$57.00	<b>\$59.00</b>	4%	Non-statutory
<b>Advertising Signs - 6.9</b> Permit required to place an advertising sign (i.e. A-Frame) on a footpath, road, road reserve or Public Place Permit is per sign	No	\$36.00	<b>\$37.00</b>	3%	Non-statutory
<b>Advertising and Bill Posting - Clause 6.10</b> Permit required to place an advertisement or poster on Council's land or property Permit is per event	No	\$36.00	<b>\$37.00</b>	3%	Non-statutory
<b>Charity Collection Bins - Clause 6.13</b> Permit required to place a charity collection bin in a Public Place	No	\$306.00	<b>\$313.00</b>	2%	Non-statutory
<b>Recreation Vehicles on Public Land - Clause 6.15</b> Permit required to use a recreation vehicle in a Public Place	No	\$306.00	<b>\$313.00</b>	2%	Non-statutory
<b>Development of nature strips and road reserves - Clause 7.4</b> Permit required to develop a nature strip or road reserve	No	\$123.00	<b>\$126.00</b>	2%	Non-statutory
<b>Heavy Vehicles - Clause 7.5</b> Permit required to keep or store a heavy vehicle upon a Council road or land or on any land in a General Residential Zone	No	\$82.00	<b>\$84.00</b>	2%	Non-statutory
<b>Occupation of roads, footpaths and council land - Clause 7.7</b> Permit required to occupy a Council road, footpath or land for any works Permit is per week	No	\$62.00	<b>\$64.00</b>	3%	Non-statutory
<b>Failure to Comply with a Notice to Comply</b>		\$495.66	<b>\$495.66</b>	0%	Statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Community Safety and Amenity</b>					
<b>Additional Fees and Charges</b>					
Impounded Dog Release Fee	No	As per City of Ballarat Fees			Non-statutory
Impounded Cat Release Fee	No	As per City of Ballarat Fees			Non-statutory
Impounded Dog Release Fee (more than once in a 12 month period)	No	As per City of Ballarat Fees plus \$75			Non-statutory
Impounded Cat Release Fee (more than once in a 12 month period)	No	As per City of Ballarat Fees plus \$40			Non-statutory
Seized Dog Fee (Daily)	No	\$40.00	<b>\$50.00</b>	25%	Non-statutory
Large Livestock Impound Release Fee per head (Cows & Horses and other similar sized animals - Up to 7 days)	No	\$100.00	<b>\$100.00</b>	0%	Non-statutory
Small Livestock Impound Release Fee - First Animal (Sheep, goats & pigs- Up to 7 days)	No		<b>\$50.00</b>	New	Non-statutory
Small Livestock Impound Release Fee - Additional animal per head (Sheep, goats & pigs- Up to 7 days)	No		<b>\$20.00</b>	New	Non-statutory
Use of Stock Trailer when Impounding	No		<b>\$85.00</b>	New	Non-statutory
Vet Care/treatment, Euthanasia, Carcass Disposal or any other incurred expense	No		<b>At Cost Plus 35%</b>	New	Non-statutory
Livestock Feed Per Head Per Day (After Seven Days)	No		<b>\$3.00</b>	New	Non-statutory
Transporting to the Nearest Saleyards After Day Seven of Impounding (Council Stock Trailer Only)	No		<b>\$200.00</b>	New	Non-statutory
Impounded Goods Release Fee (Small items i.e. signs, shopping trolleys)	No	\$55.00	<b>\$55.00</b>	0%	Non-statutory
Impounded Goods Release Fee (Large items)	No	\$85 (if cost greater than fee then cost plus 10%)	<b>\$85</b> (if cost greater than fee then cost plus 10%)		Non-statutory
Impounded Vehicle Release Fee	No	\$145.00	<b>\$145.00</b>	0%	Non-statutory
Impounded Truck Release Fee	No	At Cost plus \$145	<b>At Cost plus \$145</b>		Non-statutory
Impounded Vehicle Daily Charge Fee (after first 7 days of impounding)	No	\$25.00	<b>\$25.00</b>	0%	Non-statutory
Towing Fee	No	At cost +10 % Admin	<b>At cost +10 % Admin</b>		Non-statutory
Cat Trap Hire (Bond)	No		<b>\$50.00</b>	New	Non-statutory
Community Foster Care Network Registration (No pensioner discount)	No		<b>\$20.00</b>	New	Non-statutory
<b>Room &amp; Hall Hire</b>					
<b>Note: A cancellation fee of 50% of the booking charge will apply for bookings cancelled within 24 hours of the booking</b>					
<b>Avoca Community Centre</b>					
Meeting room - All Day	Yes	\$47.00	<b>\$48.00</b>	2%	Non-statutory
Meeting room - Half Day	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Meeting room - Night	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Hall - All Day	Yes	\$68.00	<b>\$70.00</b>	3%	Non-statutory
Hall - Half Day	Yes	\$47.00	<b>\$48.00</b>	2%	Non-statutory
Hall - Night	Yes	\$47.00	<b>\$48.00</b>	2%	Non-statutory
Allied Health Room - All Day	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Allied Health Room - Half Day	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Allied Health Room - Night	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Kitchen Extra if using full facilities i.e. Meal	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Community Groups Meeting/Dance Lessons (All Day)	Yes	\$21.00	<b>\$22.00</b>	5%	Non-statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Avoca Hall</b>					
<b>Casual Use - Medium to Large - Reception, Concerts, Weddings, Dance, Cabaret, Ball, Conference, Shows, Meetings, Lectures, Land Sales etc.</b>					
Supper Room - Day OR Night	Yes	\$21.00	<b>\$22.00</b>	5%	Non-statutory
Supper Room - Day AND Night	Yes	\$27.00	<b>\$28.00</b>	4%	Non-statutory
Kitchen (Includes Supper Room) - Day OR Night	Yes	\$53.00	<b>\$55.00</b>	4%	Non-statutory
Kitchen (Includes Supper Room) - Day AND Night	Yes	\$68.00	<b>\$70.00</b>	3%	Non-statutory
Hall Only - Day AND Night	Yes	\$80.00	<b>\$82.00</b>	3%	Non-statutory
Hall & Kitchen - Day OR Night	Yes	\$93.00	<b>\$95.00</b>	2%	Non-statutory
Hall & Kitchen - Day AND Night	Yes	\$134.00	<b>\$137.00</b>	2%	Non-statutory
<b>Fete or Exhibitions</b>					
Hall Only	Yes	\$108.00	<b>\$111.00</b>	3%	Non-statutory
Hall, Supper Room & Kitchen	Yes	\$169.00	<b>\$173.00</b>	2%	Non-statutory
<b>Casual Use - Small- Dance Lessons, Exercise Class, Rehearsals, Preparation, Decorations, Deb Practice</b>					
Hall Only	Yes	\$21.00	<b>\$22.00</b>	5%	Non-statutory
Supper Room	Yes	\$21.00	<b>\$22.00</b>	5%	Non-statutory
<b>Regular Users - weekly up to monthly booking for a minimum period of 6 months</b>					
Kitchen (Includes Supper Room) - Day OR Night	Yes	\$15.00	<b>\$16.00</b>	7%	Non-statutory
Hall Only - Day AND Night	Yes	\$15.00	<b>\$16.00</b>	7%	Non-statutory
<b>Avoca Baptist Church</b>					
Quarterly Hire	Yes	\$852.00	<b>\$870.00</b>	2%	Non-statutory
<b>Avoca Information Centre</b>					
Large Meeting Room -All Day	Yes	\$60.00	<b>\$62.00</b>	3%	Non-statutory
Large Meeting Room - Half Day	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Small Meeting Room - All Day	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Small Meeting Room - Half Day	Yes	\$21.00	<b>\$22.00</b>	5%	Non-statutory
Non Profit & Community Groups - Half Day	Yes	\$10.00	<b>\$10.00</b>	0%	Non-statutory
Computer Room (Includes internet access)	Yes	\$27.00	<b>\$28.00</b>	4%	Non-statutory
**** Tea & Coffee can be provided at fee of \$1.15 per head					
<b>Beaufort Community Centre</b>					
Meeting room - All Day	Yes	\$47.00	<b>\$48.00</b>	2%	Non-statutory
Meeting room - Half Day	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Meeting room - Night	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Hall - All Day	Yes	\$68.00	<b>\$70.00</b>	3%	Non-statutory
Hall - Half Day	Yes	\$47.00	<b>\$48.00</b>	2%	Non-statutory
Hall - Night	Yes	\$47.00	<b>\$48.00</b>	2%	Non-statutory
Allied Health Room - All Day	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Allied Health Room - Half Day	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Allied Health Room - Night	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Kitchen Extra if using full facilities i.e. Meal	Yes	\$34.00	<b>\$35.00</b>	3%	Non-statutory
Community Groups Meeting/Dance Lessons (All Day)	Yes	\$21.00	<b>\$22.00</b>	5%	Non-statutory
<b>Beeripmo Centre</b>					
Meeting Space A (whole space ) Full Day	Yes	\$162.00	<b>\$166.00</b>	2%	Non-statutory
Meeting Space A (whole space ) Half Day	Yes	\$122.00	<b>\$125.00</b>	2%	Non-statutory
Meeting Space B & C (half space ) Full Day	Yes	\$82.00	<b>\$84.00</b>	2%	Non-statutory
Meeting Space B & C (half space ) Half Day	Yes	\$69.00	<b>\$71.00</b>	3%	Non-statutory
<b>Local School &amp; Community Groups received a discounted rate as follows:</b>					
Meeting Space A	Yes	\$81.00	<b>\$83.00</b>	2%	Non-statutory
Meeting Space B & C	Yes	\$41.00	<b>\$42.00</b>	2%	Non-statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Beaufort Hall</b>					
<b>Casual Use - Medium to Large - Reception, Concerts, Weddings, Dance, Cabaret, Ball, Conference, Shows, Meetings, Lectures, Land Sales etc.</b>					
Hall Only - Day OR Night	Yes	\$68.00	<b>\$70.00</b>	3%	Non-statutory
Hall Only - Day AND Night	Yes	\$81.00	<b>\$83.00</b>	2%	Non-statutory
Hall & Kitchen - Day OR Night	Yes	\$94.00	<b>\$96.00</b>	2%	Non-statutory
Hall & Kitchen - Day AND Night	Yes	\$134.00	<b>\$137.00</b>	2%	Non-statutory
Kitchen Only	Yes	\$53.00	<b>\$55.00</b>	4%	Non-statutory
<b>Fete or Exhibitions</b>					
Hall Only	Yes	\$108.00	<b>\$111.00</b>	3%	Non-statutory
Hall & Kitchen	Yes	\$169.00	<b>\$173.00</b>	2%	Non-statutory
Kitchen Only	Yes	\$53.00	<b>\$55.00</b>	4%	Non-statutory
<b>Casual Use - Small- Dance Lessons, Exercise Class, Rehearsals, Preparation, Decorations, Deb Practice</b>					
Hall Only	Yes	\$21.00	<b>\$22.00</b>	5%	Non-statutory
<b>Regular Users - weekly up to monthly booking for a minimum period of 6 months</b>					
Kitchen (Includes Supper Room) - Day OR Night	Yes	\$16.00	<b>\$17.00</b>	6%	Non-statutory
Hall Only - Day AND Night	Yes	\$16.00	<b>\$17.00</b>	6%	Non-statutory
<b>Beaufort Resource Centre</b>					
Large Meeting Room -All Day	Yes	\$62.00	<b>\$64.00</b>	3%	Non-statutory
Large Meeting Room - Half Day	Yes	\$35.00	<b>\$36.00</b>	3%	Non-statutory
Small Meeting Room - All Day	Yes	\$35.00	<b>\$36.00</b>	3%	Non-statutory
Small Meeting Room - Half Day	Yes	\$21.00	<b>\$22.00</b>	5%	Non-statutory
Non Profit & Community Groups - Half Day	Yes	\$10.00	<b>\$10.00</b>	0%	Non-statutory
Computer Room ( Includes internet access)	Yes	\$27.00	<b>\$28.00</b>	4%	Non-statutory
**** Tea & Coffee can be provided at fee of \$1.15 per head					
<b>Bonds/Security Deposits</b>					
Hall Hire - Security Deposit	No	\$270.00	<b>\$276.00</b>	2%	Non-statutory
Beaufort Hall Cleaning Bond	No	\$108.00	<b>\$111.00</b>	3%	Non-statutory
Public Liability Insurance - Halls	Yes	\$16.00	<b>\$17.00</b>	6%	Non-statutory
<b>Note: A cancellation fee of 50% of the booking charge will apply for bookings cancelled within 24 hours of the booking</b>					
<b>Building Control</b>					
<b>Works Within the Shire</b>					
<b>Class 1A - Dwellings - New (Inc. Garage &amp; Verandah)</b>					
Up to \$150,000	Yes	\$1,860.00	<b>\$1,898.00</b>	2%	Non-statutory
\$150,001 - \$200,000		\$2,460.00	<b>\$2,510.00</b>	2%	Non-statutory
\$200,001 - \$250,000		\$2,780.00	<b>\$2,836.00</b>	2%	Non-statutory
\$250,001 - \$300,000		\$3,320.00	<b>\$3,387.00</b>	2%	Non-statutory
>\$300,000		By negotiation	<b>By negotiation</b>		Non-statutory
<b>Class 1A - Dwellings - Extensions/Alterations (Inc. Demolitions)</b>					
Up to \$10,000 - Maximum	Yes	\$685.00	<b>\$699.00</b>	2%	Non-statutory
\$10,001 - \$20,000		\$840.00	<b>\$857.00</b>	2%	Non-statutory
\$20,001 - \$50,000		\$1,160.00	<b>\$1,184.00</b>	2%	Non-statutory
\$50,001 - \$100,000		\$1,620.00	<b>\$1,653.00</b>	2%	Non-statutory
\$100,001 - \$150,000		\$2,070.00	<b>\$2,112.00</b>	2%	Non-statutory
>\$150,000		\$2,070.00	<b>\$2,112.00</b>	2%	Non-statutory
+ (Value - \$150,000)/105					

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Class 1A - Internal Alterations &amp; Minor Works</b>					
Up to \$10,000 (maximum)	Yes	\$490.00	<b>\$500.00</b>	2%	Non-statutory
\$10,001 - \$20,000	Yes	\$700.00	<b>\$714.00</b>	2%	Non-statutory
\$20,001 - \$50,000	Yes	\$1,015.00	<b>\$1,036.00</b>	2%	Non-statutory
\$50,001 - \$100,000	Yes	\$1,260.00	<b>\$1,286.00</b>	2%	Non-statutory
>\$100,000		\$1,260.00	<b>\$1,286.00</b>	2%	Non-statutory
+ (Value - \$100,000)/110					
<b>Class 1B &amp; 2-9 Residential &amp; Commercial works other than Class 1A</b>					
Up to \$5,000	Yes				Non-statutory
\$5,001 - \$15,000	Yes				Non-statutory
\$15,001 - \$30,000	Yes	4(Value/2000+	<b>4(Value/2000+</b>		Non-statutory
\$30,001 - \$100,000	Yes	Value)	<b>Value)</b>		Non-statutory
\$100,001 - \$500,000	Yes	+GST	<b>+GST</b>		Non-statutory
\$500,001 - \$2M	Yes	Minimum \$860	<b>Minimum \$860</b>		Non-statutory
Over \$2M	Yes				Non-statutory
For Classes 1A, 1B and 2-9					
<b>Class 10A/10B Garages/Carports/Pool/Fences etc.</b>					
Up to \$5,000		\$530.00	<b>\$541.00</b>	2%	Non-statutory
\$5,001 - \$10,000		\$710.00	<b>\$725.00</b>	2%	Non-statutory
\$10,001 - \$20,000		\$840.00	<b>\$857.00</b>	2%	Non-statutory
\$20,001 - \$50,000		\$1,020.00	<b>\$1,041.00</b>	2%	Non-statutory
\$50,001 - \$100,000		\$1,260.00	<b>\$1,286.00</b>	2%	Non-statutory
>\$100,000		\$1,260.00	<b>\$1,286.00</b>	2%	Non-statutory
+ (Value - \$100,000)/110					
For Classes 10A and 10B works up to the value of \$5,000					
Pool Fence Only	Yes	\$525.00	<b>\$536.00</b>	2%	Non-statutory
<b>Additional Inspections</b>					
Domestic		\$250.00	<b>\$255.00</b>	2%	Non-statutory
Commercial		\$370.00	<b>\$378.00</b>	2%	Non-statutory
<b>Building Other</b>					
Amendment and/or Extension of Building Permits, or Amendment of Approved Plans	No	\$250.00	<b>\$255.00</b>	2%	Non-statutory
<b>Dispensation for Siting of Single Dwellings</b>	No	\$290.00	<b>\$290.00</b>	0%	Statutory
Building Notice (minimum*)	No	\$660.00	<b>\$674.00</b>	2%	Non-statutory
Building Order (minimum*)	No	\$450.00	<b>\$459.00</b>	2%	Non-statutory
Emergency Order (minimum*)		\$450.00	<b>\$459.00</b>	2%	Non-statutory
* - Subject to discretion of the Municipal Building Surveyor					
Temporary Structure Siting Approval (minimum)	No	\$450.00	<b>\$459.00</b>	2%	Non-statutory
Places of Public Entertainment (POPE) Occupancy Permit (minimum)	No	\$450.00	<b>\$459.00</b>		Non-statutory
Subdivision Statements for Buildings - Regulation 503(2)	No	\$290.00	<b>\$296.00</b>	2%	Non-statutory
Pool Safety Fence Inspection	Yes	\$240.00	<b>\$245.00</b>	2%	Non-statutory
Provide Copy of Building Permit or Occupancy Permit (with owner's consent) (minimum)	No	\$51.00	<b>\$53.00</b>	4%	Non-statutory
Provide Copy of Building Permit including plans (with owner's consent) (minimum)	No	\$90.00	<b>\$92.00</b>	2%	Non-statutory
Post 10 Year Archival Search		\$150.00	<b>\$153.00</b>	2%	Non-statutory
<b>Illegal Works/ Resolution of Works without a Permit</b>					
House/Dwelling	Yes				Non-statutory
Additions/Alterations	Yes				Non-statutory
Carports/Garages/Verandah	Yes				Non-statutory
Minor Alterations	Yes				Non-statutory
		Equivalent permit fee plus up to 50% penalty at the discretion of the Municipal Building Surveyor			

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Building Miscellaneous</b>					
Private Inspections	Yes	\$235.00 plus \$0.86 per kilometre travelled	<b>\$235.00 plus \$0.86 per kilometre travelled</b>		Non-statutory
<b>Security Deposit for Re-erected Dwellings</b>	No	\$5,000.00 maximum	<b>\$5,000.00 maximum</b>		Statutory
Restump	Yes				Non-statutory
Regulation 326(1) (2) (3) or (4) Advise (Property Information)	No				Statutory
Application for Demolition Consents - Section 29(A)	No				Statutory
Property Information	No				Statutory
Property Information (over 10 years)	No				Statutory
Lodgement Fees ( Nil for projects under \$5,000)	No				Statutory
Report & Consent	No				Statutory
BBC Levy ( All works over \$10,001 +)	No				Statutory
<b>Domestic Works - Outside the Shire</b>		Not Available	<b>Not Available</b>		
<b>Debt Collection</b>					
Debt collection agency lodgement fee	Yes	\$25.00	<b>\$25.00</b>	0%	Non-statutory
<b>Community Bus</b>					
Beaufort - 12 Seater	Yes	\$78.00	<b>\$80.00</b>	3%	Non-statutory
Beaufort - 8 Seater	Yes	\$57.00	<b>\$59.00</b>	4%	Non-statutory
Avoca - 12 Seater	Yes	\$78.00	<b>\$80.00</b>	3%	Non-statutory
Avoca - 8 Seater	Yes	\$56.00	<b>\$58.00</b>	4%	Non-statutory
<b>Note: A cancellation fee of 50% of the booking charge will apply for bookings cancelled within 24 hours of the booking</b>					
<b>Community Car</b>					
Avoca - travelling to Maryborough	Yes	\$24.00	<b>\$25.00</b>	4%	Non-statutory
Avoca - travelling to Ballarat	Yes	\$39.00	<b>\$40.00</b>	3%	Non-statutory
Avoca - travelling to Melbourne	Yes	\$78.00	<b>\$80.00</b>	3%	Non-statutory
<b>Note: A cancellation fee of 50% of the booking charge will apply for bookings cancelled within 24 hours of the booking</b>					
<b>Community Transport</b>					
HACC Clients - Avoca/Maryborough - flat rate	Yes	\$15.00	<b>\$16.00</b>	7%	Non-statutory
Beaufort HACC Car - flat rate	Yes	\$24.00	<b>\$25.00</b>	4%	Non-statutory



## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Fire Hazards Removal</b>					
<b>The rates below are for grass cutting only. Additional charges may apply if there is significant quantities of heavy plant growth or weeds that cannot be cleared with a conventional mower or small slasher. Additional charges may also apply to remove other hazardous materials not including vegetation.</b>					
Failure to kept property free of Fire hazards					
Vacant Land - Under 1000 s.m	Yes	\$510.00	<b>\$521.00</b>	2%	Non-statutory
Vacant Land - Under 1000 s.m to 1 Ha (10,000 s.m.)	Yes	\$765.00	<b>\$781.00</b>	2%	Non-statutory
Vacant Land - More than 1 Ha (10,000 s.m.) to 2 Ha (20,000 s.m.)	Yes	\$1,019.00	<b>\$1,040.00</b>	2%	Non-statutory
Vacant Land over 2 Ha & subject to size will be a minimum	Yes	\$1,275.00	<b>\$1,301.00</b>	2%	Non-statutory
Residential sites ( with buildings) of less than 1 Ha	Yes	\$765.00	<b>\$781.00</b>	2%	Non-statutory
Residential sites ( with buildings) of over 1 Ha & subject to size a minimum	Yes	\$1,275.00	<b>\$1,301.00</b>	2%	Non-statutory
Commercial and Farm sites	Yes	\$1,275.00	<b>\$1,301.00</b>	2%	Non-statutory
Plus a Non-Compliance Infringement of - 10 Penalty Units	No	\$1,652.20	<b>\$1,652.20</b>	0%	Statutory
Failure to comply with the conditions of a Schedule 13 permit	No	\$1,652.20	<b>\$1,652.20</b>	0%	Statutory
Plus a Non-Compliance Fire Prevention Notice - 120 Penalty Units	No	\$19,826.40	<b>\$19,826.40</b>	0%	Statutory
The offence of failing to comply with conditions and restrictions in a Permit to Light a fire issued during the Fire Danger Period is:		\$0.00	<b>\$0.00</b>		Statutory
120 Penalty units or imprisonment for 12 months or both, as determined by the courts	No	\$19,826.40	<b>\$19,826.40</b>	0%	Statutory
The offence of lighting a fire on a day of Total Fire Ban is 240 Penalty Units or imprisonment for 2 years or both as determined by the courts.	No	\$39,652.80	<b>\$39,652.80</b>	0%	Statutory
<b>Freedom of Information</b>					
FOI Application Fee	No	\$29.60	<b>\$29.60</b>	0%	Statutory
FOI Search & Retrieval of Document Fee (per hour or part thereof)	No	\$22.20	<b>\$22.20</b>	0%	Statutory
FOI Photocopying - Black & White - A4	No	\$0.30	<b>\$0.30</b>	0%	Statutory
FOI Photocopying - Black & White - A3	No	\$0.50	<b>\$0.50</b>	0%	Statutory
FOI Photocopying - Colour - A4	No	\$0.50	<b>\$0.50</b>	0%	Statutory
FOI Photocopying - Colour - A3	No	\$0.90	<b>\$0.90</b>	0%	Statutory
FOI Supervised Inspection of documents (per 1/4 hour or part thereof)	No	\$5.40	<b>\$5.40</b>	0%	Statutory
<b>Food Premises &amp; Environmental Health</b>					
Septic Tank Application Fees - Installation	No	\$410.00	<b>\$600.00</b>	46%	Non-statutory
Septic Tank Application Fees - Alteration	No	\$205.00	<b>\$300.00</b>	46%	Non-statutory
Septic Tank Application Fees - Alter an existing Permit to Install	No	\$53.00	<b>\$75.00</b>	42%	Non-statutory
Septic Tank Application Fees - Extension of Time existing permit	No	\$53.00	<b>\$75.00</b>	42%	Non-statutory
Septic Tank Inspection Fees - Additional Inspection requested for installation	No	\$53.00	<b>\$75.00</b>	42%	Non-statutory
Septic Tank Inspection Fees - Requested Inspection and Report	No	\$227.00	<b>\$300.00</b>	32%	Non-statutory
Septic Plan Search / Archive recovery					
Septic Tank Infringement Fines					
<b>Food Act, 1984</b>					
Food premises & Food vehicles					
Premises selling food by retail in sealed packages only		NIL	<b>NIL</b>		
<b>Renewal of Premises</b>					
Class 1	No	\$389.00	<b>\$389.00</b>	0%	Non-statutory
Class 2 - Supermarkets	No	\$420.00	<b>\$420.00</b>	0%	Non-statutory
Class 2 - Others1	No	\$336.00	<b>\$336.00</b>	0%	Non-statutory
Class 3	No	\$245.00	<b>\$245.00</b>	0%	Non-statutory
Community Groups	No	\$126.00	<b>\$126.00</b>	0%	Non-statutory
<b>New Premises - 150% of Renewal Fee</b>					
<b>Transfer premises - 50% of Renewal Fee</b>					

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Mobile and Temporary Food Premises (Streatrader)</b>					
<b>Renewal of Premises</b>					
Class 2 Mobile Food Premises	No	\$336.00	<b>\$420.00</b>	25%	Non-statutory
Class 3 Mobile Food Premises	No	\$245.00	<b>\$245.00</b>	0%	Non-statutory
Class 2 Temporary Food Premises	No	\$168.00	<b>\$168.00</b>	0%	Non-statutory
Class 3 Temporary Food Premises	No	\$123.00	<b>\$123.00</b>	0%	Non-statutory
Class 2 or Class 3 Mobile Food Premises (Community Groups)	No	\$126.00	<b>\$126.00</b>	0%	Non-statutory
Class 2 or Class 3 Temporary Food Premises (Community Groups)	No	\$63.00	<b>\$63.00</b>	0%	Non-statutory
Dual Registration - Food Premises with another Fixed/Mobile/Temporary Food Registration - registration fee for each extra registration	No	\$95.00	<b>\$95.00</b>	0%	Non-statutory
Dual Registration - Community Group Food Premises with Streatrader/Temporary Food Registration	No	\$48.00	<b>\$48.00</b>	0%	Non-statutory
<b>New Premises - 150% of Renewal Fee</b>					
<b>Transfer premises - 50% of Renewal Fee</b>					
<b>Inspection and Report</b>	No	\$226.00	<b>\$226.00</b>	0%	Non-statutory
<b>Inspection of Temporary/Itinerant Premises</b>	No	<u>NIL</u>	<u>NIL</u>		Non-statutory
<b>Public Health &amp; Wellbeing Act</b>					
Premises required to be registered Pursuant to Section 366c of the Health Act. ( <i>Hairdressers, Ear-Piercing, Tattooists</i> )					
Prescribed Accommodation Houses ( <i>Premises which are able to be or are currently registered under both the Health Act and Food Act, e.g. Hotel, only one registration fee to apply</i> )					
<b>Renewal of Premises</b>					
Registration Fee - Hair & Beauty Premises	No	\$221.00	<b>\$221.00</b>	0%	Non-statutory
Registration Fee - Prescribed Accommodation Premises	No	\$221.00	<b>\$221.00</b>	0%	Non-statutory
Category 1 Acquatic	No	New	<b>\$350.00</b>	New	Non-statutory
<b>New Premises - 150% of Renewal Fee</b>					
<b>Transfer premises - 50% of Renewal Fee</b>					
Premises with another Registration (Food &/or Accom &/or Health) - registration fee for each extra registration	No	\$92.00	<b>\$92.00</b>	0%	Non-statutory
<b>Caravan Parks &amp; Moveable Dwellings Act</b>					
Fees are fixed by legislation	No	3 year registration based on fee units set by State Govt.			Statutory
Transfer of Premises - fee units	No	\$74.05	<b>\$74.05</b>	0%	Statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Pyrenee Shire Community Care</b>					
<b>Brokerage</b>					
Home Environment Safety Check , or other documentation. (if not provided by agency. Must be updated Annually) - Per Check	Yes	\$63.80	<b>\$65.00</b>	2%	Non-statutory
<b>In Home Services</b>					
Domestic Assistance/Respite Care/Personal Care - Core Hours - Per Hour	Yes	\$63.80	<b>\$65.00</b>	2%	Non-statutory
Domestic Assistance/Respite Care/Personal Care - After Hours/Public Holidays - Per Hour	Yes	\$127.60	<b>\$130.00</b>	2%	Non-statutory
<b>Social Support Services</b>					
Community Meal - Per Meal	Yes	\$30.80	<b>\$25.00</b>	-19%	Non-statutory
Social Support Group – Short Day - Per Session	Yes	\$60.50	<b>\$61.00</b>	1%	Non-statutory
Social Support Group – Long Day - Per Session (Lunch included)	Yes	\$88.00	<b>\$89.00</b>	1%	Non-statutory
<b>Transportation</b>					
Transport - Per Hour	Yes	\$63.80	<b>\$65.00</b>	2%	Non-statutory
Travel - Per Kilometre	Yes	\$1.49	<b>\$1.54</b>	4%	Non-statutory
<b>Staff Travel Fee</b>					
Travel - Per Kilometre	Yes	\$1.49	<b>\$1.54</b>	4%	Non-statutory
<b>Meal Services</b>					
Full Meal - Per Unit	Yes	\$13.75	<b>\$13.75</b>	0%	Non-statutory
Soup - Per Unit	Yes	\$1.65	<b>\$1.65</b>	0%	Non-statutory
Main - Per Unit	Yes	\$9.35	<b>\$9.35</b>	0%	Non-statutory
Dessert - Per Unit	Yes	\$2.75	<b>\$2.75</b>	0%	Non-statutory
Light meal (Soup, sandwich and dessert) - Per Unit	Yes	\$8.80	<b>\$8.80</b>	0%	Non-statutory
Delivery Fee for Frozen Meals (if outside of scheduled service delivery) - Per Delivery	Yes	\$11.00	<b>\$11.00</b>	0%	Non-statutory
<b>Commonwealth Home Support Program (CHSP)/ State Home and Community Care Program for Younger People (HACCPYP)</b>					
<b>Income Tested - Low</b>					
CHSP/HACCPYP - Domestic Assistance - 7am-7pm - per hour	No	\$7.10	<b>\$7.20</b>	1%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - 7am - 7pm - per hour	No	\$5.70	<b>\$5.80</b>	2%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - 7pm - 7am - per hour	No	\$6.60	<b>\$6.70</b>	2%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - Sat, Sun & PH - per hour	No	\$10.50	<b>\$10.70</b>	2%	Non-statutory
CHSP/HACCPYP - Transport Services - 7am - 7pm - per hour	No	\$4.00	<b>\$4.00</b>	0%	Non-statutory
CHSP/HACCPYP - Transport Services - 7pm - 7am - per hour	No	\$5.00	<b>\$5.10</b>	2%	Non-statutory
CHSP/HACCPYP - Transport Services - Sat, Sun & PH - per hour	No	\$8.00	<b>\$8.10</b>	1%	Non-statutory
CHSP/HACCPYP - Home Maintenance - per hour	No	\$25.00	<b>\$25.00</b>	0%	Non-statutory
CHSP/HACCPYP - Centre-Based Social Support Group Short Day*	No	\$9.50	<b>\$8.00</b>	-16%	Non-statutory
CHSP/HACCPYP - Centre-Based Social Support Group Long Day*	No	\$14.50	<b>\$15.00</b>	3%	Non-statutory
Community-Based Social Support Group*	No	\$9.50	<b>\$8.00</b>	-16%	Non-statutory
*Excludes costs incurred on outings					
<b>Income Tested - Medium</b>					
CHSP/HACCPYP - Domestic Assistance - 7am-7pm - per hour	No	\$12.90	<b>\$13.10</b>	2%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - 7am - 7pm - per hour	No	\$11.00	<b>\$11.20</b>	2%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - 7pm - 7am - per hour	No	\$15.60	<b>\$15.90</b>	2%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - Sat, Sun & PH - per hour	No	\$16.00	<b>\$16.30</b>	2%	Non-statutory
CHSP/HACCPYP - Transport Services - 7am - 7pm - per hour	No	\$6.00	<b>\$6.10</b>	2%	Non-statutory
CHSP/HACCPYP - Transport Services - 7pm - 7am - per hour	No	\$7.50	<b>\$7.60</b>	1%	Non-statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
CHSP/HACCPYP - Transport Services - Sat, Sun & PH - per hour	No	\$10.00	<b>\$10.20</b>	2%	Non-statutory
CHSP/HACCPYP - Home Maintenance - per hour	No	\$35.00	<b>\$35.70</b>	2%	Non-statutory
CHSP/HACCPYP - Centre-Based Social Support Group Short Day*	No	\$14.50	<b>\$10.00</b>	-31%	Non-statutory
CHSP/HACCPYP - Centre-Based Social Support Group Long Day*	No	\$19.00	<b>\$20.00</b>	5%	Non-statutory
Community-Based Social Support Group*	No	\$14.50	<b>\$10.00</b>	-31%	Non-statutory
*Excludes costs incurred on outings					
<b>Income Tested - High</b>					
CHSP/HACCPYP - Domestic Assistance - 7am-7pm - per hour	No	\$55.00	<b>\$56.10</b>	2%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - 7am - 7pm - per hour	No	\$55.00	<b>\$56.10</b>	2%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - 7pm - 7am - per hour	No	\$75.00	<b>\$76.50</b>	2%	Non-statutory
CHSP/HACCPYP - Personal/Repite Care - Sat, Sun & PH - per hour	No	\$105.00	<b>\$107.10</b>	2%	Non-statutory
CHSP/HACCPYP - Transport Services - 7am - 7pm - per hour	No	\$50.00	<b>\$51.00</b>	2%	Non-statutory
CHSP/HACCPYP - Transport Services - 7pm - 7am - per hour	No	\$65.00	<b>\$66.30</b>	2%	Non-statutory
CHSP/HACCPYP - Transport Services - Sat, Sun & PH - per hour	No	\$95.00	<b>\$96.90</b>	2%	Non-statutory
CHSP/HACCPYP - Home Maintenance - per hour	No	\$70.00	<b>\$71.40</b>	2%	Non-statutory
CHSP/HACCPYP - Centre-Based Social Support Group Short Day*	No	\$55.00	<b>\$56.10</b>	2%	Non-statutory
CHSP/HACCPYP - Centre-Based Social Support Group Long Day*	No	\$60.00	<b>\$61.20</b>	2%	Non-statutory
Community-Based Social Support Group*	No	\$55.00	<b>\$56.10</b>	2%	Non-statutory
*Excludes costs incurred on outings					
<b>Non- Income Tested CHSP/HACC services</b>					
CHSP/HACCPYP - Home Maintenance - per hour	No	Maximum contribution 50% of quote price (upon application)			Non-statutory
CHSP/HACCPYP - Good & Assistive Technology - (OT approved)	No				Non-statutory
CHSP/HACCPYP - Allied Health Sessions	No	New	<b>\$3.00</b>	New	Non-statutory
<b>CHSP/HACC Meal Services</b>					
Full Meal - Per Unit	Yes	\$10.00	<b>\$10.00</b>	0%	Non-statutory
Soup - Per Unit	Yes	\$0.80	<b>\$0.80</b>	0%	Non-statutory
Main - Per Unit	Yes	\$7.50	<b>\$7.50</b>	0%	Non-statutory
Dessert - Per Unit	Yes	\$1.70	<b>\$1.70</b>	0%	Non-statutory
Light meal (Soup, sandwich and dessert) - Per Unit	Yes	\$7.00	<b>\$7.00</b>	0%	Non-statutory
Delivery Fee for Frozen Meals (if outside of scheduled service delivery) - Per Delivery	Yes	\$11.00	<b>\$11.00</b>	0%	Non-statutory
Monthly Community Meal	Yes	\$10.00	<b>\$10.00</b>	0%	Non-statutory
<b>FDC Educator Fee</b>					
Session Hire of Avoca Facility	Yes	\$12.60	<b>\$12.90</b>	2%	Non-statutory
<b>Land Information Certificate - Express</b>					
Immediate turnaround (<24 hours) (Charge in addition to statutory certificate fee)	Yes	\$63.00	<b>\$65.00</b>	3%	Non-statutory
Land Information Certificate Charge	No	\$26.95	<b>\$26.95</b>	0%	Statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Library Services - (Beaufort &amp; Avoca)</b>					
Fines - per day/per item up to \$5.00 maximum	Yes	\$0.40	<b>\$0.50</b>	25%	Non-statutory
Holds - maximum 30 per person per year	Yes	Free	<b>Free</b>		Non-statutory
Library Card replacements	Yes	\$2.20	<b>\$2.30</b>	5%	Non-statutory
Lost or damaged items plus Processing fee	Yes	Cost of replacement			Non-statutory
Processing fee	Yes	\$6.80	<b>\$7.00</b>	3%	Non-statutory
Inter Library Loans - Public Library	Yes	\$3.20	<b>\$3.30</b>	3%	Non-statutory
Inter Library Loans - University or National Libraries	Yes	\$19.30	<b>\$19.70</b>	2%	Non-statutory
Debt collection charge	Yes	\$15.80	<b>\$16.20</b>	3%	Non-statutory
Private Book Club - per club per year	Yes	\$153.00	<b>\$156.10</b>	2%	Non-statutory
Library Book Club - per person per year	Yes	\$49.00	<b>\$50.00</b>	2%	Non-statutory
Book sales - prices upwards from	Yes	\$0.50	<b>\$0.50</b>	0%	Non-statutory
<b>Planning</b>					
<b>Regulation 6 - Fees for amendments to planning schemes</b>					
6(1) Considering request & taking specified actions	No	\$3,050.86	<b>\$3,050.86</b>	0%	Statutory
6(2) Considering submissions	No	\$15,121.01 - \$40,386.87	<b>\$15,121.01 - \$40,386.87</b>		Statutory
6(3) Adopting amendment	No	\$481.30	<b>\$481.30</b>	0%	Statutory
6(4) Approving amendment	No	\$481.30	<b>\$481.30</b>	0%	Statutory
<b>Regulation 7 - Applications for permits under sect 47</b>					
Class 1 - Use only	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 2 - Develop of use Dwelling >\$10,000	No	\$199.90	<b>\$199.90</b>	0%	Statutory
Class 3 - Develop of use Dwelling between \$10,000 - \$100,000	No	\$629.40	<b>\$629.40</b>	0%	Statutory
Class 4 - Development between \$100,000 - \$500,000	No	\$1,288.50	<b>\$1,288.50</b>	0%	Statutory
Class 5 - Development between \$500,000 - \$1,000,000	No	\$1,392.10	<b>\$1,392.10</b>	0%	Statutory
Class 6 - Development between \$1,000,000- \$2,000,000	No	\$1,495.80	<b>\$1,495.80</b>	0%	Statutory
Class 7 - VicSmart Develop of use Dwelling >\$10,000	No	\$199.90	<b>\$199.90</b>	0%	Statutory
Class 8 - VicSmart Development more than \$10,000	No	\$429.50	<b>\$429.50</b>	0%	Statutory
Class 9 - VicSmart to subdivide	No	\$199.90	<b>\$199.90</b>	0%	Statutory
Class 10 - VicSmart other than class 7, 8 or 9	No	\$199.90	<b>\$199.90</b>	0%	Statutory
Class 11 - Develop land less than \$100,000	No	\$1,147.80	<b>\$1,147.80</b>	0%	Statutory
Class 12 - Develop land \$100,000 - \$1,000,000	No	\$1,547.60	<b>\$1,547.60</b>	0%	Statutory
Class 13 - Develop land \$1,000,000 - \$5,000,000	No	\$3,413.70	<b>\$3,413.70</b>	0%	Statutory
Class 14 - Develop land \$5,000,000 - \$15,000,000	No	\$8,700.90	<b>\$8,700.90</b>	0%	Statutory
Class 15 - Develop land \$15,000,000 - \$50,000,000	No	\$25,658.30	<b>\$25,658.30</b>	0%	Statutory
Class 16 - Develop land over - \$50,000,000	No	\$57,670.10	<b>\$57,670.10</b>	0%	Statutory
Class 17 - To subdivide an existing building	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 18 - To subdivide land into two lots	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 19 - to effect a realignment of common boundaries	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 20 - To subdivide land other than class 9,16,17 or 18	No	\$1286.10 per 100 lots created	<b>\$1286.10 per 100 lots created</b>		Statutory
Class 21 - to create vary or remove a restriction	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 22 - permit not otherwise provided for	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
<b>Amendments to permits under section 72 (Regulation 11)</b>					
Class 1 - Amendment to a permit to change the use of the land allowed by	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 2 - Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 3 - Amendment to a class 2,3,4,5 or 6 permit if the cost of additional development is \$10,000 or less	No	\$199.90	<b>\$199.90</b>	0%	Statutory
Class 4 - Amendment to a class 2,3,4,5 or 6 permit if the cost of additional development is between \$10,000 and \$100,000	No	\$629.40	<b>\$629.40</b>	0%	Statutory
Class 5 - Amendment to a class 2,3,4,5 or 6 permit if the cost of additional development is between \$100,000 and \$500,000	No	\$1,288.50	<b>\$1,288.50</b>	0%	Statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
Class 6 - Amendment to a class 2,3,4,5 or 6 permit if the cost of additional development is more than \$500,000	No	\$1,392.10	<b>\$1,392.10</b>	0%	Statutory
Class 7 - Amendment to a permit that is subject to a VicSmart application if the estimated cost is \$10,000 or less	No	\$199.90	<b>\$199.90</b>	0%	Statutory
Class 8 - Amendment to a permit that is subject to a VicSmart application if the estimated cost is more than \$10,000	No	\$429.50	<b>\$429.50</b>	0%	Statutory
Class 9 - Amendment to a class 9 permit	No	\$199.90	<b>\$199.90</b>	0%	Statutory
Class 10 - Amendment to a class 10 permit	No	\$199.90	<b>\$199.90</b>	0%	Statutory
Class 11 - Amendment to a class 11,12,13,14,15 or 16 permit if the cost of additional development is \$100,000 or less	No	\$1,147.80	<b>\$1,147.80</b>	0%	Statutory
Class 12 - Amendment to a class 11,12,13,14,15 or 16 permit if the cost of additional development is more than \$100,000 but not more than \$1,000,000	No	\$1,547.60	<b>\$1,547.60</b>	0%	Statutory
Class 13 - Amendment to a class 11,12,13,14,15 or 16 permit if the cost of additional development is more than 1,000,000	No	\$3,413.70	<b>\$3,413.70</b>	0%	Statutory
Class 14 - Amendment to a class 17 permit	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 15 - Amendment to a class 18 permit	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 16 - Amendment to a class 19 permit	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 17 - Amendment to a class 20 permit	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 18 - Amendment to a class 21 permit	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
Class 19 - Amendment to a class 22 permit	No	\$1,318.10	<b>\$1,318.10</b>	0%	Statutory
<b>Non Statutory Planning Fee Schedule</b>					
Notices in local Newspapers	Yes	As Quoted	<b>As Quoted</b>		
A3 Notice Boards on site	Yes	\$133.00	<b>\$136.00</b>	2%	Non-statutory
Letters to adjoining owners/occupiers	Yes	\$5.10	<b>\$5.30</b>	4%	Non-statutory
Written Planning Advice	Yes	\$133.00	<b>\$136.00</b>	2%	Non-statutory
Copies of Planning permits and plans	Yes	\$179.00	<b>\$183.00</b>	2%	Non-statutory
First request for extension of time(under S.69of the P&E Act)	Yes	\$179.00	<b>\$183.00</b>	2%	Non-statutory
Second request for extension of time(under S.69of the P&E Act)	Yes	\$266.00	<b>\$272.00</b>	2%	Non-statutory
Subsequent requests for extension of time(under S.69of the P&E Act)	Yes	\$393.00	<b>\$401.00</b>	2%	Non-statutory
Secondary Consent Amendment	Yes	\$179.00	<b>\$183.00</b>	2%	Non-statutory
Certificate of Title Search	Yes	\$100.00	<b>\$102.00</b>	2%	Non-statutory
<b>Photocopying</b>					
A4 per copy - Black & White	Yes	\$0.40	<b>\$0.30</b>	-25%	Non-statutory
A4 per copy - Colour	Yes	\$0.60	<b>\$0.50</b>	-17%	Non-statutory
A3 per copy - Black & White	Yes	\$0.60	<b>\$0.40</b>	-33%	Non-statutory
A3 per copy - Colour	Yes	\$1.00	<b>\$0.80</b>	-20%	Non-statutory
<b>Community Groups</b>					
A4 per copy - Black & White	Yes	\$0.30	<b>\$0.30</b>	0%	Non-statutory
A4 per copy - Colour	Yes	\$0.50	<b>\$0.50</b>	0%	Non-statutory
A3 per copy - Black & White	Yes	\$0.40	<b>\$0.40</b>	0%	Non-statutory
A3 per copy - Colour	Yes	\$0.80	<b>\$0.80</b>	0%	Non-statutory
<b>Faxing/Emailing/Scanning</b>					
Fax sending - first page	Yes	\$2.40	<b>\$2.40</b>	0%	Non-statutory
Fax sending - additional pages	Yes	\$1.30	<b>\$1.30</b>	0%	Non-statutory
Fax receiving - per page	Yes	\$0.40	<b>\$0.40</b>	0%	Non-statutory
Email/Scan - cost of confirmation report printout	Yes	\$2.40	<b>\$2.40</b>	0%	Non-statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Pools (Council)</b>					
<b>Admission Prices</b>					
Adult	Yes	\$4.20	<b>\$4.30</b>	2%	Non-statutory
Child	Yes	\$2.30	<b>\$2.30</b>	0%	Non-statutory
Concession	Yes	\$3.00	<b>\$3.10</b>	3%	Non-statutory
Family	Yes	\$11.50	<b>\$11.70</b>	2%	Non-statutory
<b>Season Passes</b>					
Adult	Yes	\$70.00	<b>\$71.00</b>	1%	Non-statutory
Child	Yes	\$47.00	<b>\$48.00</b>	2%	Non-statutory
Concession	Yes	\$50.00	<b>\$51.00</b>	2%	Non-statutory
Family	Yes	\$77.00	<b>\$79.00</b>	3%	Non-statutory
<b>Private Works</b>	Yes	Cost of Job + 45% + GST	<b>Cost of Job + 45% + GST</b>		
<b>Property &amp; Revenue - Admin Fee on Refunds</b>	Yes	\$0.00	<b>\$30.00</b>	New	Non-statutory
*Discretionary fee to be applied in certain circumstances to recover administration costs for rate refunds					
<b>Rates Searches</b>	Yes	\$63.00	<b>\$65.00</b>	3%	Non-statutory
<b>Road Opening Permit</b>					
<b>Minor Works (&lt;8.5 m<sup>2</sup>) in a road reserve with a speed limit of more than 50Kmh</b>					
Conducted on any part of the roadway, pathway or shoulder	No	\$137.73	<b>\$137.73</b>	0%	Statutory
<b>NOT</b> conducted on any part of the roadway, pathway or shoulder	No	\$88.86	<b>\$88.86</b>	0%	Statutory
<b>Major Works (&gt;8.5 m<sup>2</sup>) in a road reserve with a speed limit of more than 50Kmh</b>					
Conducted on any part of the roadway, pathway or shoulder	No	\$638.31	<b>\$638.31</b>	0%	Statutory
<b>NOT</b> conducted on any part of the roadway, pathway or shoulder	No	\$348.04	<b>\$348.04</b>	0%	Statutory
<b>Minor Works (&lt;8.5 m<sup>2</sup>) in a road reserve with a speed limit of less than 50Kmh</b>					
Conducted on any part of the roadway, pathway or shoulder	No	\$137.73	<b>\$137.73</b>	0%	Statutory
<b>NOT</b> conducted on any part of the roadway, pathway or shoulder	No	\$88.86	<b>\$88.86</b>	0%	Statutory
<b>Major Works (&gt;8.5 m<sup>2</sup>) in a road reserve with a speed limit of less than 50Kmh</b>					
Conducted on any part of the roadway, pathway or shoulder	No	\$348.04	<b>\$348.04</b>	0%	Statutory
<b>NOT</b> conducted on any part of the roadway, pathway or shoulder	No	\$88.86	<b>\$88.86</b>	0%	Statutory
<b>Building information required under Building Regs 51(1), 51(2) or 51(3)</b>	No	\$47.24	<b>\$47.24</b>	0%	Statutory
<b>Legal point of discharge - Building Regs 133 (2)</b>	No	\$144.69	<b>\$144.69</b>	0%	Statutory
<b>Swimming Pools &amp; Safety Barriers</b>					
Lodgement Certificate of Compliance		<b>\$20.40</b>	<b>\$20.40</b>	0%	Statutory
Lodgement Certificate of Non-Compliance		<b>\$385.00</b>	<b>\$385.00</b>	0%	Statutory
Non Registration of Pool		<b>\$330.00</b>	<b>\$330.00</b>	0%	Statutory
Pool Registration		<b>\$31.80</b>	<b>\$31.80</b>	0%	Statutory
Search Fees		<b>\$47.20</b>	<b>\$47.20</b>	0%	Statutory
Swimming Pool Inspection			<b>\$880.00</b>	New	Non-statutory
<b>Tender Documents</b>					
Hard Copy/PDF Sent	Yes	\$63.00	<b>\$65.00</b>	3%	Non-statutory
Electronic download from Tenderlink	Yes	Free	<b>Free</b>	NA	Non-statutory
<b>Texts/Books</b>					
Flowers of the fields	Yes	\$17.00	<b>\$10.00</b>	-41%	Non-statutory

## 6. Schedule of fees and user charges

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	GST Status	2020/21 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / Decrease	Basis of Fee
<b>Waste</b>					
<b>Residents/Ratepayers are entitled to free disposal of domestic quantities of waste at transfer stations. Subject to the conditions:</b>					
• limited to one free of charge trip to the transfer station per residents/ratepayers per day;					
• up to one 6x4 trailer or ute load free of charge; and					
• Residents/Ratepayers will need to supply either a rate notice or driver's licence at gate to dump for free					
<b>The below charges apply to non-residents/non-ratepayers or for commercial quantities of waste</b>					
<b>Transfer Station Fees ( Beaufort, Avoca, Landsborough &amp; Snake Valley)</b>					
Car/Boot Load (1/2m3 max) - Recyclables/Household Domestic Waste	Yes	\$29.25	<b>\$30.00</b>	3%	Non-statutory
Utility or 6x4 Trailer (1.0m3 max) - Recyclables/Household Domestic Waste	Yes	\$58.50	<b>\$60.00</b>	3%	Non-statutory
Approved Greenwaste (separated) (1.0m3 max)	Yes	\$27.50	<b>\$30.00</b>	9%	Non-statutory
<b>Tyres</b>					
Car	Yes	\$11.00	<b>\$10.00</b>	-9%	Non-statutory
Truck	Yes	\$66.80	<b>\$36.00</b>	-46%	Non-statutory
Tractor	Yes	\$75.00	<b>\$80.00</b>	7%	Non-statutory
Rims Only	Yes	No Charge	<b>No Charge</b>		
<b>Other</b>					
Oil (waste automotive oil domestic quantities only - maximum 20 litres)	Yes	\$6.00	<b>\$5.00</b>	-17%	Non-statutory
Single mattresses	Yes	\$30.00	<b>\$25.00</b>	-17%	Non-statutory
Larger than single mattress	Yes	\$40.00	<b>\$25.00</b>	-38%	Non-statutory
Bed base	Yes	\$20.00	<b>\$21.00</b>	5%	Non-statutory
<b>E-waste</b>					
Per Item	Yes	\$10.00	<b>No Charge</b>	NA	Non-statutory
Batteries & Scrap Steel	Yes	No Charge	<b>No Charge</b>	NA	Non-statutory
<b>Additional Kerbside Collection Services</b>					
Extra Bin for a residential or farming Household	Yes		<b>\$70.00</b>	New	Non-statutory
Extra Bin Commercial/Industrial Household	Yes		<b>\$100.00</b>	New	Non-statutory
Event Bins			Price on Application		